UNITED STATES OF AMERICA COMMODITY FUTURES TRADING COMMISSION

MARKET RISK ADVISORY COMMITTEE MEETING

Washington, D.C.

Monday, June 27, 2016

1	PARTICIPANTS:
2	Opening Statements:
3	CHAIRMAN TIMOTHY G. MASSAD
4	COMMISSIONER SHARON Y. BOWEN
5	COMMISSIONER J. CHRISTOPHER GIANCARLO
6	PANEL 1:
7	SUSAN O'FLYNN Morgan Stanley
8	KEVIN McCLEAR
9	Intercontinental Exchange
10	DENNIS McLAUGHLIN
11	LCH.Clearnet Kimberly Taylor
12	CME Group
13	PANEL 2:
14	ROBERT STEIGERWALD Federal Reserve Bank of Chicago
15	HERBERT HELD
16	Federal Deposit Insurance Corporation
17	R. PENFIELD STARKE, Federal Deposit Insurance Corporation
18	CHARLTON TEMPLETON
19	Federal Deposit Insurance Corporation
20	PANEL 3:
21	ROBERT STEIGERWALD Federal Reserve Bank of Chicago
22	JEFFREY BANDMAN Commodity Futures Trading Commission

1	PARTICIPANTS (CONT'D):
2	HERBERT HELD Federal Deposit Insurance Corporation
3	
4	R. PENFIELD STARKE Federal Doposit Insurance Corporation
5	CHARLTON TEMPLETON Federal Deposit Insurance Corporation
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7	ROBERT WASSERMAN Commodity Futures Trading Commission
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1	PROCEEDINGS
2	(10:02 a.m.)
3	MS. WALKER: Good morning. As MRAC's
4	designated federal officer, it is my pleasure to
5	call this meeting to order.
6	Before we begin this morning's panels, I
7	would like to turn to Commissioner Sharon Bowen,
8	the MRAC sponsor, for the welcome. Chairman
9	Massad, Commissioner Giancarlo, and Commissioner
10	Bowen will then give their opening remarks.
11	COMMISSIONER BOWEN: Good morning and
12	welcome everyone. I'm going to be really brief
13	and turn it over to the Chairman.
14	CHAIRMAN MASSAD: Well, thank you.
15	Well, first, let me just express my appreciation
16	to Commissioner Bowen and her staff, and all the
17	members of the Market Risk Advisory Committee for
18	all the work that's gone into this meeting, and
19	for your presence here today.
20	And let me also thank the rest of our
21	staff, as well as the staff of the FDIC who is
22	here today with us. We really appreciate your

- 1 involvement. And, of course, I'm always pleased
- 2 to be here with my fellow Commissioner Giancarlo
- 3 as well.
- 4 You know, the agenda for this meeting
- 5 was set some time ago, needless to say. So we
- 6 won't include any discussion of the U.K. vote to
- 7 exit the European Union.
- 8 But let me just say that the CFTC has
- 9 been closely monitoring the markets that we
- 10 regulate. And on Friday, as well as thus far
- 11 today, they have functioned in an orderly manner,
- 12 notwithstanding the volatility that has followed
- 13 the vote.
- 14 And we will continue to monitor these
- 15 markets closely. We'll continue to work with the
- 16 clearinghouses, and the exchanges, as well as
- other regulators to do all that we can to insure
- 18 that they continue to function properly.
- 19 So turning to today's agenda, let me
- 20 begin by saying that the Advisory Committee
- 21 meetings that we have always provide a great
- 22 opportunity for us as commissioners, as well as

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our staff, to hear from stakeholders about
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- 2 important developments, and to get input on the
- 3 many issues that we may be considering.
- And, of course, we'll be benefitting
- from that input today. For example, we will hear
- 6 more about the CCP Risk Management Subcommittee's
- 7 draft recommendations to enhance coordination
- 8 among clearinghouses and default management.
- 9 Today's meeting will also serve another
- 10 important purpose, which is that our staff,
- 11 together with FDIC representatives, will provide
- 12 all of you here, as well as the public generally,
- with an update on a number of the important
- 14 efforts taking place regarding planning for
- resolution of central counterparties, or CCPs.
- It's my understanding that the FDIC will
- 17 first provide an overview regarding resolution of
- 18 Global Systemically Important Banks, or GSIBs.
- 19 And that's very relevant to resolution of CCPs for
- 20 a few reasons. In particular, because GSIBs often
- 21 have affiliated clearing members, or they provide
- 22 custodial or settlement bank services to CCPs,

- and, therefore, GSIB resolution has a potential to
- 2 impact the resilience of our clearinghouses.
- 3 And following that, FDIC and CFTC staff
- 4 will discuss planning for the resolution of CCPs.
- 5 And as you will hear, a lot of work has already
- 6 gone on. And that's true at both the domestic and
- 7 international levels.
- I believe we're going to hear about the
- 9 international standards that were -- concerning
- 10 resolution of CCPs that were developed some time
- ago by the FSB, as well as the relevant provisions
- of Dodd-Frank that pertain to this.
- 13 We'll hear about the work of the FDIC
- 14 together with the CFTC to develop resolution
- 15 strategies in light of that legal framework and
- 16 those standards. And I just want to note again my
- 17 appreciation for the close and collaborative
- 18 working relationship we have had with the FDIC on
- 19 this.
- 20 And you'll hear about the many ongoing
- 21 work streams that are taking place both
- 22 domestically and internationally, including the

- 1 work done by the Cross Border Crisis Management
- 2 Group on this topic.
- I think we're going to touch on the
- 4 distinctions between recovery and resolution
- 5 planning. But, unfortunately, beyond noting those
- 6 distinctions, I don't think time will permit us to
- 7 discuss all the work being done on recovery
- 8 planning.
- 9 Let me just say that our staff has been
- 10 extremely busy in this area as well, both in terms
- of developing strategies and standards, as well as
- just working with our international colleagues to
- develop resolution strategies.
- 14 And you might say that all this reflects
- the priority that the CFTC is placing on what I
- 16 might term the 3 Rs for CCPs, obviously, not
- 17 Reading, 'Riting and 'Rithmetic, but in this case,
- 18 Resilience, Recovery, and Resolution Planning.
- 19 Those things have been a priority of
- 20 mine since taking office. They are a priority of
- 21 regulators around the world as evidenced by the
- 22 agreement of international and U.S. regulators

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1 last year to implement a four-part work plan to
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- 2 look at resilience standards, recovery and
- 3 resolution planning, and interdependencies among
- 4 clearinghouses and clearing members, and I'm
- 5 pleased that we at the CFTC are leading much of
- 6 this work.
- 7 And these issues are top of mind not
- 8 just for us, not just for those in Europe, but
- 9 also for people in Asia. I just returned from a
- 10 trip out there, and I discussed these issues with
- 11 regulators and market representatives in some
- 12 detail.
- I spoke at a conference in Shanghai of a
- 14 new organization called CCP 12, an organization of
- 15 clearinghouses that many of the clearinghouses
- 16 represented here today are involved in.
- 17 So, again, I think this is a very timely
- and productive meeting. I thank Commissioner
- 19 Bowen for, and her staff for, organizing it. I
- thank, again, the presenters, and I look forward
- 21 to the discussion.
- 22 COMMISSIONER GIANCARLO: Thank you,

- 1 Chairman. Commissioner Bowen always has
- 2 impeccable timing, but I don't think that even she
- 3 could have predicted the impeccable timing of
- 4 having our Market Risk Advisory Committee take
- 5 place today in the wake of what's happened in
- 6 Europe over the last few days.
- 7 And I think it shows the commitment of
- 8 this Commission, as well as the CFTC staff, to
- 9 examining market risk, and understanding it, and
- 10 looking for continued ways to mitigate its impact
- 11 on market environments.
- 12 It is a great privilege to be here
- 13 today. I think you have all seen the commitment
- 14 that the three commissioners make to our advisory
- 15 committees, and to the important matters that are
- 16 discussed at that, and that continues through
- 17 today's meeting.
- So with that, I just want to thank all
- of the participants for being here. None of these
- 20 matters happen without a lot of preparation and
- 21 work in advance. I think sometimes just the
- 22 meeting itself is one one-tenth of the work that

- 1 goes into the preparation and getting ready for
- 2 it. So it's with a lot of gratitude that we
- 3 express to all of you as members for your work on
- 4 these committees.
- 5 Thank you. Look forward to a good
- 6 hearing today.
- 7 COMMISSIONER BOWEN: Thank you. Welcome
- 8 to the June 27th, 2016 meeting of the Market Risk
- 9 Advisory Committee. I am excited to be the
- 10 sponsor of this committee, which brings together a
- 11 diverse group of market participants to discuss
- the important topics of systemic risk, and the
- 13 evolving structural changes in our derivatives
- 14 markets.
- Before beginning our meeting today, I'd
- like to say a few words about the recent British
- 17 Referendum. In the next few months, and even
- 18 years, we, as regulators, will need to make many
- 19 decisions in light of this new reality.
- In the days or weeks to come, the
- 21 industry and others who observe these markets will
- 22 have a better sense of what are the temporary

- 1 versus the long-lasting effects. I believe that
- this committee, which is composed of industry,
- 3 academicians, regulators and public policy groups,
- 4 will be a key source of advice and analysis to the
- 5 Commission.
- 6 So now, let us just turn to today's
- 7 meeting. First, I'd like to thank the Chairman,
- 8 and also Commissioner Giancarlo today, for your
- 9 support for the work of this committee.
- 10 Second, I'd also like to thank the
- 11 committee members, our guest speakers, and the
- 12 commission staff for their work and participation
- in today's panel discussions.
- 14 And last but not least I would like to
- thank the logistical staff led ably by Margie and
- 16 Altonio, who worked tirelessly behind the scenes
- 17 to set the stage for these meetings.
- I have the bittersweet task of saying
- 19 goodbye to some of our valued members, while
- 20 welcoming some new members to our committee.
- 21 First, the members who have left the
- 22 committee: Emily Portney, formerly of JP Morgan;

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1 Sunil Cutinho of CME Group; Scott Flood of Citi;
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- 2 Robert Anderson of the Committee of Chief Risk
- 3 Officers; Bill Hale of Cargill; and Lee Olesky of
- 4 Tradeweb. To Emily, Sunil, Scott, Robert, Bill
- 5 and Lee, thank you for your valuable contributions
- 6 to the committee's dialogue, and for the unique
- 7 perspectives that you brought to the table on
- 8 these important issues. You will definitely be
- 9 missed.
- 10 We are fortunate, however, to add new
- 11 members to our committee, who also bring valuable
- 12 expertise and a diversity of perspectives:
- Thomas Coyle, who is Vice President and
- 14 General Counsel, General Manager, rather, of
- 15 Chicago and Illinois River Marketing, who brings a
- vital perspective of agricultural end-users.
- 17 Scott Zucker, Chief Administration
- 18 Officer of Tradeweb, who brings the important
- 19 perspective of swap execution facilities;
- Jim Taylor, President of Global
- 21 Operations, Technology & Risk of the CME Group,
- 22 who has had a long and well-regarded career in

- 1 clearing; and
- 2 Robert Steigerwald, Senior Policy
- 3 Advisor of the Chicago, Federal Reserve Bank of
- 4 Chicago, who brings considerable expertise on a
- 5 number of topics including CCP recovery and
- 6 resolution.
- 7 Tom, Scott, Tim, and Robert, welcome to
- 8 the committee.
- 9 I'd also like to take the opportunity to
- 10 thank Tom Kloet for his leadership of the CCP Risk
- 11 Management Subcommittee, which will be presenting
- 12 today. The draft recommendations that we will
- discuss today are largely due to Tom's efforts.
- Tom, while staying on the subcommittee,
- will be giving up his leadership role, and Susan
- 16 O'Flynn, whose played a critical role in the
- 17 efforts of this subcommittee so far, will be fully
- 18 taking over the reins. So thank you, Tom and
- 19 Susan.
- 20 Today, we will discuss three topics that
- 21 are of critical importance to the market: How
- 22 CCPs and better coordinate their efforts to

- 1 prepare for the default of a shared clearing
- 2 member; how the FDIC, as a resolution authority,
- 3 would address the resolution of a bank, who is, or
- is an affiliate of, a clearing member; and, three,
- 5 how the FDIC staff, under the Title 2 framework,
- 6 would work together in the unlikely event of a CCP
- 7 resolution.
- 8 Our first panel on CCP coordination is a
- 9 continuation of a conversation that we started
- 10 about a year ago. At our first MRAC meeting in
- 11 April, 2015, our CCP members presented their
- 12 default plans, and the MRAC discussed the
- 13 strengths and weaknesses of those plans. From
- 14 that discussion arose two questions: How can the
- 15 CCPs' plans better reflect the likely market
- 16 conditions during a default; two, how can CCPs
- 17 better coordinate their efforts to prevent, and
- 18 manage, a participant default?
- 19 At our November, 2015 meeting, our CCP
- 20 Risk Management Subcommittee led a discussion on
- 21 the possible recommendations in response to the
- former question. And today, they will do the same

- in response to the latter question. I very much
- 2 look forward to this conversation today.
- 4 from the Federal Deposit Insurance Corporation
- 5 along with our staff to discuss two very important
- 6 issues of market stability, bank resolution, and
- 7 CCP resolution.
- 8 In regard to bank resolution, in the
- 9 case where the bank being considered for
- 10 resolution, is an affiliate of a clear member, it
- is important that our two agencies work together
- 12 to make sure that we do not duplicate, or
- 13 undermine our mutual efforts. Likewise, in
- preparation for a CCP resolution, the FDIC, which
- is the resolution authority of CCPs, and our
- 16 agency, which is the primary regulator of CCPs,
- 17 would clearly have to work together. So I'm
- really eager to hear the viewpoints of both
- 19 agencies today.
- I want to thank you all for joining us.
- 21 And now we will turn it over to our Designated
- 22 Federal Officer, Petal Walker, who will introduce

- 1 our first facilitator and panel.
- 2 MS. WALKER: Thank you for your opening
- 3 remarks. As noted in today's agenda, our first
- 4 panel discussion will cover enhancing CCP
- 5 coordination and default management, discussion of
- draft recommendations of the CCP Risk Management
- 7 Subcommittee.
- 8 I would like to introduce the
- 9 facilitator for this first panel, Ms. Susan
- 10 O'Flynn, Managing Director and Global Head of CCP
- 11 Strategy, Governance, and Optimization for Morgan
- 12 Stanley. Ms. O'Flynn has worked tirelessly in the
- 13 subcommittee to produce recommendations on two
- occasions, and has definitely thought deeply about
- these issues, and she will facilitate our first
- 16 panel.
- MS. O'FLYNN: Okay, good morning
- 18 everyone. Thank you to Chairman Massad,
- 19 Commissioners Bowen and Giancarlo, and, of course,
- 20 Petal, for your opening comments. As well, I'd
- just like to reiterate a welcome to the new
- 22 members of the MRAC.

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Today, obviously, the first panel is on
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       the recommendations and enhancing CCP coordination
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       of the CCP Risk Management Subcommittee. And as
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       Commissioner Bowen said, this is in response to a
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       number of the recommendations that were made in
       last November's meeting. I think you will find in
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       today's session that there is definitely some real
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       coordination between the sell, the buy side, and
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       the clearinghouses around this, what can be done
       with regards to CCP coordination. So I think it's
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       going to be a good demonstration of the
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       partnership that has emerged through this process.
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                 So with that, I'm going to turn over to
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       a series of questions. On the board here, you'll
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       see the actual recommendations here, 1 to 5, which
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       our clearinghouse representatives will refer to.
       But without any further ado, I will move to the
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       questions.
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                 So the first question: How can CCPs
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       improve their communication with each other prior
       to, and in the midst of, a default that involves
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       the shared clearing member? How can CCPs enhance
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their communication with the Commission prior to

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       and during a default?
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                 With that I will just to Kim to begin.
                 MS. TAYLOR: I think the communication
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       is a very important element of market stability.
       So in every crisis that I have been involved in
       over the many years that I have been involved in
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       clearing, there has been, naturally, good
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       communication within the industry, among the
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       industry and the regulatory community, and even
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       among the CCPs globally on certain aspects, but
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       this recommendation of the working group came
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       forward and suggested that we firm that up
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       specifically with respect to the default
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       management process, the groups of people who would
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       be running the auction process to liquidate the
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       portfolios of the clearing members if there were a
       default situation.
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                 So we recommend that, and have made some
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       progress on creating a global directory of all of
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those parties, and putting them in a process of

routine contact because when you're facing a

- 1 crisis, actually, it's good, you form good
- 2 relationships in a crisis, but it's better to walk
- into the crisis with relationships already formed.
- 4 So the recommendation here is that the
- 5 default management branches of clearinghouses have
- 6 ongoing communication in both peacetime and then
- 7 have coordination in wartime.
- 8 MS. O'FLYNN: Dennis, Kevin, would you
- 9 like to comment any further?
- 10 MR. McLAUGHLIN: I'll just make one
- 11 comment. I think that it's not only CCPs who have
- 12 to communicate between themselves, but also
- 13 regulators who have to communicate between
- 14 themselves and the various CCPs that are involved.
- So we can only go so far, but there is a
- 16 role, I think, here that needs to be clarified
- 17 exactly what those communication channels would
- 18 look like.
- 19 MR. McCLEAR: Hi, Susan. I have a
- 20 couple of thoughts. One, I want to follow up on
- 21 something Kim said that's so important.
- 22 Communications based on good relationships. And I

- 1 can tell you that we, CCPs, have good
- 2 relationships, and we're regularly communicating.
- 3 We sit on a lot of the same organizations
- 4 together. Chairman Massad referenced the CCP 12.
- 5 There's also the, ASIC, Association of
- 6 Systemic Important Clearinghouses. We sit on
- 7 panels together. FIA regularly is the, we know
- 8 each other well. The global directory will help,
- 9 that's good, but we know each other. We know who
- 10 to reach out to.
- 11 You could imagine on Friday we were
- 12 talking to each other about the Brexit situation.
- 13 So I just want to confirm -- one of the questions
- 14 up there is CCP should establish and maintain
- 15 communications. We have good communication
- 16 channels in place. We do communicate well.
- MS. O'FLYNN: Okay. Thanks for that.
- Just there's a little bit of a volume issues, so
- 19 if everyone can really speak into the microphone I
- think that will be very helpful.
- 21 And if any of the other subcommittee
- 22 members want to ask a question, just turn your

- 1 name tag, you know, vertical, please.
- Okay. Second question. How can CCPs
- 3 better coordinate the scheduling of traders who
- 4 help with the default management process so that
- 5 trading desks are not overtasked during a time of
- 6 crisis?
- 7 MS. TAYLOR: With the advent of the
- 8 over-the- counter clearing, CCPs need to use a
- 9 different process to liquidate the portfolios than
- 10 they typically would have used historically to
- 11 liquidate very liquid futures positions.
- 12 You can go to the market to liquidate
- 13 those. You could auction them, but you don't have
- 14 to. With the OTC products, you generally need to
- 15 auction the products, and because the liquidity is
- 16 certainly there, but it's less readily accessible
- to CCPs, there needs to be better coordination
- 18 with traders in the market for purposes of hedging
- 19 the portfolio, and for purposes of running the
- 20 auction process.
- 21 What comes with that is the need for the
- 22 bank clearing members, the clearing members who

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1 participate in these markets, to second a trader
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- 2 to the CCPs for default management purposes, and
- 3 because there are multiple CCPs, and generally
- 4 speaking when we're in a situation like this, we
- 5 would expect that there would be a default by the
- 6 clearing member at multiple CCPs at the same time,
- 7 there is the possibility for a drain on the
- 8 resources of the system, of the desks, to provide
- 9 traders.
- 10 So the CCPs have determined that it is
- valuable to coordinate the rotation of clearing
- 12 members serving on the various default management
- 13 committees so that one desk won't be called to
- produce a trader for multiple CCPs at the same
- 15 time if that is at all avoidable.
- 16 And we think that that will help
- 17 alleviate the default management process putting
- 18 further strain on the markets at a time when there
- is already market, significant market stress, and
- 20 significant stress potentially at the bank
- 21 clearing members, who are providing these traders.
- 22 As far as progress, CME and ICE have

- 1 already started to work on the coordination of the
- 2 rotation of the traders, and we expect that other
- 3 clearinghouses will also join in that process.
- 4 MR. McLAUGHLIN: Yeah, I think, I agree
- 5 with everything Kim says. I think one thing
- 6 that's important to note is that you don't need
- 7 one trader for every bank on the default
- 8 management committee of every CCP.
- 9 The trader, once they, at least for LCH,
- once they're seconded onto the Default Management
- 11 Committee, no longer represent the bank. They
- 12 represent, they act for LCH. We take the
- 13 Blackberry at the door. They sign things. So
- they're acting for LCH.
- So the idea of having a critical mass of
- 16 traders, one for every bank at every CCP during
- 17 the default management crisis, is not realistic
- 18 anyway. So I think it can be narrowed down if
- 19 we're very good at coordinating who is sitting on
- which committee.
- MR. McCLEAR: So I agree that the
- 22 coordination of the rotation will be a big help.

- 1 But as Kim said, it really comes down to the
- 2 clearing members' resources. It's their traders,
- 3 as Dennis says that they're seconding to us. They
- 4 come to work for us. They have to sign paperwork
- 5 that says that they're working for us, and that
- 6 they won't talk to their firms about the
- 7 positions.
- 8 One thought I have is when we started
- 9 clearing the credit default swaps in 2009, we
- 10 worked closely with our clearing members, and our
- 11 Risk Committee to establish the Default Management
- 12 Committee, where you have the seconded traders.
- 13 And the thinking was, as Kim pointed out, there's
- 14 some discretion that needs to be exercised with
- 15 respect to putting on the hedges. There was also
- 16 a concern that the clearing house was new to the
- 17 market, and would need the expertise of the
- 18 traders.
- 19 Well, one, we've become more familiar
- 20 with the market. We've been clearing CDS for
- seven years now, and big volumes and open
- interest. And, two, we have a process where on a

- daily basis, we're establishing what we call the
- 2 first order hedges. So we're looking at the
- 3 clearing members' positions, and we see what we
- 4 need to do to hedge those positions if there's a
- 5 default. So there's less need for the traders to
- 6 help us with that.
- 7 So maybe, my point is, I think we
- 8 continue to need the traders to help us, but maybe
- 9 we don't need three. At ICE Clear Credit, we
- 10 second three traders. Maybe we can work with our
- 11 clearing members and our risk committees. Maybe
- it's two, maybe ultimately it's one. But that
- might help the pressure with respect to resources
- 14 too.
- MS. O'FLYNN: Just an observation as a
- 16 clearing member, who, obviously, has volume at all
- those three clearing houses, I think this is one
- of the key kind of heavily-debated November
- 19 recommendations around clearinghouses coordinating
- 20 to insure that no one firm is effectively sending
- 21 two people to two different clearing houses in the
- 22 event of a clearing member default.

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                 I think there's also, incumbent on the
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       clearing members to be, to have a centralized kind
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       of coordination effort and, certainly, to insure
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       that there is real kind of scrutiny as to what is
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       being committed, and also understanding, the bench
       that's being left behind to be able to manage and
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       trade the highest risks.
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                 So I think it's very much a, you know,
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       clearing members have really started to focus on,
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       and, obviously, it is very much a two-way process.
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       So I think, you know, looking at where things were
       this time last year, I think there's been with
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       coordinating rotation of traders, and
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       clearinghouses do, and clearing members doing
       joint full fire drills like we (inaudible) in
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       Europe in February, all of those processes help
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       clearing members to be kind of more coordinated
       along and in partnership with the clearinghouse.
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                 MS. TAYLOR: And I would just add as a
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       follow up to some of the points that Kevin was
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       making, I think there are a number of things that
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can contribute to less need to rely on a large

- 1 number of traders.
- One is, as Dennis mentioned, we don't
- 3 need a trader from every firm on any of these
- 4 default management committees. I think we might
- 5 impanel five clearing members who might need to
- 6 participate in any one default exercise.
- 7 So that is a factor. Rotating the
- 8 firm's differently across the three of us, or the
- 9 multiple CCPs, to reduce the duplication is one
- 10 way. But also taking advantage of changes in the
- 11 market, as Kevin said, or advances in the
- 12 electronic trading and visibility, and
- 13 readily-accessible liquidity that does not need to
- 14 be accessed as much, only through the dealer
- 15 mechanisms will also help in that as the market
- 16 changes over time.
- 17 And if we get to a point where the
- 18 liquidity is as visible and readily accessible in
- 19 the size that is needed for the CCPs to liquidate
- that is available in the listed futures markets,
- 21 then the reliance on a broad set of traders can be
- 22 further reduced.

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1 MS. O'FLYNN: Okay, question 3. Can
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- 2 CCPs engage in regular joint full fire drills in
- 3 order to better understand how their mutual
- 4 markets interact during the default of shared
- 5 clearing members. Kim?
- 6 MS. TAYLOR: This is a question that has
- 7 been out there for a long time. I remember CCP
- 8 default drills being done on a coordinated global
- 9 basis back in the nineties. So from time to time,
- 10 the CCPs do endeavor to drill together.
- 11 Even if we have drilled together, we
- 12 endeavor to coordinate in the time of crisis. I
- 13 remember conversations during the Lehman situation
- 14 between ICE, who was about to take over clearing,
- 15 LCH, who was doing the clearing, and CME, who had
- 16 newly taken over the NYMEX clearing about whether
- or not there was something we could do on a
- 18 coordinated basis with the energy portfolio of
- 19 Lehman.
- 20 So this coordination is a well known
- 21 goal of the CCPs to manage collectively the
- 22 systemic risk that is facing the industry at a

- time of crisis is something that we're all very
- 2 focused on.
- Now, one of the best ways to make sure
- 4 that that works well in practice is to practice
- 5 doing it, and so there is a recommendation by the
- 6 group that there would be simultaneous or joint
- 7 default drills.
- 8 There have been some examples of it.
- 9 The example in Europe that Susan mentioned, and,
- 10 also, CME has done coordinated default drills with
- individually a couple of CCPs, ourselves as well.
- 12 So there is a movement to start this process.
- 13 The default management process really is
- 14 the first part, I consider it part or resilience,
- but it, also, if it fails, it can be the first
- step toward moving into the place where the CCPs
- 17 need to use their recovery tools, and so it needs
- 18 to be performed in a way that is set up to
- 19 minimize the process of needing to move from
- 20 resilience into recovery, and to maximize a good
- 21 outcome. Drilling this jointly can only help in
- that regard.

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1 MR. McLAUGHLIN: I would agree with what
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- 2 Kim says. It's certainly good practice to try and
- 3 coordinate logistically in terms of traders you're
- 4 seconding in terms of your approaches to the
- 5 process.
- I think though there's a limit to what
- 7 coordination really means in this context because
- 8 the, if there is a default, and we inherit the
- 9 defaulter's portfolio, each CCP does, and it has
- 10 to auction it off in the market to defuse the
- 11 risk.
- 12 And it could well be that two CCPs are
- really trying to auction off a similar position.
- 14 And under the way that we're structured, we have
- to follow our fiduciary responsibility, and we're
- in competition with each other.
- 17 So there's a limit to how much the
- 18 coordination could work. We can show each other
- our portfolios, for example, because it would be
- 20 great if we were on opposite sides of the market,
- 21 because then we could cut out the
- 22 (inaudible), spread, we could cross

1	the trades, but that may or may not
2	be the case. We have no say of
3	knowing a priori whether that's the
4	case.
5	So in actual fact, there may be a role
6	here for a regulator to give us taps on the
7	shoulder and say you should talk to each other in
8	this particular example, because then we could
9	actually save a lot of, if you like, money that we
10	would waste in the auctioning process, or in
11	trying to defuse the risk.
12	MR. McCLEAR: So fundamentally, practice
13	is a really good thing. All of our clearinghouses
14	that I saw, the clearinghouses here today and
15	elsewhere, regularly conduct very formal default
16	drills. They're very structured. We have
17	playbooks that are an inch thick, and it's good.
18	I think ultimately, we can get to a
19	similar structure for cross clearinghouse default
20	drills, but it'll be involved. The good side of
21	that is that it allows the clearing members and
22	others to practice handling multiple clearinghouse

- default processes. But it's a project.
- 2 I saw recently that FSAC issued its
- 3 annual statement, and it's annual statement it has
- 4 a section on clearinghouses. And what they've
- 5 recommended is that clearinghouses get together.
- 6 Both the public and private sector more broadly
- 7 should get together in an informal setting, maybe
- 8 similar to this, have a roundtable exercise, a
- 9 tabletop exercise to get input on the process of
- involvement in the process from a broader group.
- 11 MS. O'FLYNN: Okay. Question 4. How can
- 12 CCPs better coordinate their auction processes so
- that market participants are prepare for auctions
- of various CCPs?
- MS. TAYLOR: I think one of the take
- 16 aways that we all had, and that we heard from the
- 17 marketplace after the Lehman situation was that it
- 18 would be good if the kind of input/output process
- of the auction was coordinated or standardized so
- that everyone would, when bidders were receiving
- 21 information from CCPs, they would be receiving it
- in similar fashion. The auctions would be

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1 described and run under similar terms and
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- 2 conditions that everyone in the market would
- 3 understand up front, and not have a lot of
- 4 questions and potential for confusion at the time
- 5 of the auction.
- 6 So the Default Management Working Group
- 7 came up with a document. It's actually a fairly
- 8 sizeable document. It's on the table over at the
- 9 side, and it is the Uniform CCP Terminology for
- 10 Default Management Auctions. It lays out the
- descriptors associated with the auction process so
- that if clearinghouses agree to adhere to this
- 13 type of format, and the bidding parties could
- 14 actually prepare in advance to be in a position to
- understand the output that they're going to get
- 16 from the CCPs in order to come up with their bids,
- 17 because there is not a lot of time that is allowed
- for in this process, and so we need the market
- 19 participants who are going to be bidding to be
- 20 able to understand and act very quickly once they
- 21 have received the information from the CCPs.
- 22 So this is, I believe that this will,

- 1 this document will go a long way toward avoiding
- 2 the potential for confusion in the case of a
- 3 default situation.
- 4 MR. McLAUGHLIN: Yeah, I read the
- 5 document. We agree with the gist of what's going
- on there. It's good to have standardized formats
- 7 and templates to help the auction.
- I think though, one of the things that
- 9 we have to look at is why would an auction fail in
- 10 the first place. This is only really lubricating
- 11 our process. Other structural issues which may
- lead to the failure of an option, we have done
- 13 some work on that, and we have found that one of
- the biggest reasons for failure is that if you
- have a member who defaults, and there's very few
- 16 members on the other side of that market, so to
- speak, who have kind of the opposite positions,
- then you're really exposed to the whim of one or
- 19 two members bidding in the auction in the first
- 20 place.
- 21 So we think one thing that might be
- 22 useful is to try and insure that we monitor that

- 1 situation so the markets don't become lopsided,
- 2 and that can easily happen in the clearing space.
- 3 So I think there's more to do. It's
- 4 good first step, but there's more to do.
- 5 MR. McCLEAR: So I agree that this
- 6 Uniform Terminology Agreement is a really good
- 7 document. And there was a lot of work that went
- 8 into it. I think there were eight clearinghouses
- 9 that participated. And I think it' a good start.
- 10 To be effective though, I think it really needs to
- 11 be incorporated into the respective
- 12 clearinghouses' processes, and I think that will
- 13 happen over time.
- 14 At ICE, we were in, fortunately, a
- unique position in that we're in the process of
- 16 building out our Automated Default Management
- 17 System. And so we're using this document to build
- 18 out the, and help with the specs of our Automated
- 19 Default Management System.
- 20 MS. O'FLYNN: Okay. Question 5. Are
- 21 there any other ways that CCPs can coordinate more
- 22 effectively in order to mitigate the effect of a

- default of one or more significant clearing
- 2 member?
- 3 MS. TAYLOR: You know, there are a lot
- 4 of ways that CCPs can coordinate in times of
- 5 crisis. And Dennis actually mentioned one of the
- 6 areas that I think we'd love to see some ongoing
- 7 and continuing improvement. In terms of the
- 8 communication, would be between the regulators of
- 9 the GSIBs, and the CCPs, because there is a time
- 10 period during which you can observe some
- deterioration usually, but in a lot of cases, the
- 12 primary supervisor has more information about that
- than other parties in the marketplace, and I know
- 14 that there are concerns about sharing any of that
- information, but the more that the -- the failure
- of multiple GSIBs is the, really, realistically,
- the only thing that can potentially threaten the
- ongoing viability of the CCP mechanism.
- The CCP mechanisms are structured to
- 20 withstand the default of X number of large
- 21 clearing members. They are funded for two. They
- 22 are generally structured to cover the default of

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1 more than two, but there is kind of by definition
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- a process where the CCPs are not structured to
- 3 necessarily withstand the default of, let's say,
- 4 five or more large GSIB participants.
- 5 So the more that the CCPs have
- 6 coordination up front with supervisors of the
- 7 GSIBs, the better positioned CCPs will be to act
- 8 in a default situation, and to coordinate their
- 9 actions in a default situation.
- 10 One of the ways that we have discussed
- also working together is on coordination on the
- 12 porting of customers, and there are certain things
- 13 that can be done there. There is kind of
- 14 preplanning about who would be able to take on
- 15 customers. There is also some standardization of
- tools in inputs and outputs that could be used by
- 17 the CCPs that the market participants could
- 18 benefit from.
- I think we've discussed whether we
- 20 should include the porting of customers in the
- 21 default drill process so that that is also an
- 22 element that is practiced by the industry.

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                 But the one situation where the CCPs, I
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       think, did work quite effectively together to
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       transfer customers would be the MF Global
       situation. It's an unprecedented situation in the
 5
       U.S. futures industry in that there was a default
       of a large clearing member with a shortfall in
 7
       customer funds, and the CCPs were able to work
       together quite successfully to get the positions
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 9
       and a good part of the money, good portion of the
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       funds to the clients from a clearing member in
11
       bankruptcy very quickly.
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                 So I think that using that as an
13
       example, we would like to broaden the potential
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       for coordination to include other types of product
       sets where because of, in a lot of cases, because
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16
       of the regulatory capital implications, the
       porting of customers is somewhat more problematic
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       and less attractive to the surviving clearing
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19
       members than it used to be in the past.
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                 So I think this is an issue where the
21
       industry should need to work together to insure
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that when there is a situation where customers

- need to be ported, all elements of the industry
- work together to kind of alleviate the potential
- 3 for there to be a refusal to take quick customers
- 4 because of the immediate severe capital impacts.
- 5 MR. McLAUGHLIN: Yeah, in the porting of
- 6 customers, it's becoming more and more problematic
- 7 given the capital requirements some of these buy
- 8 side players can bring onto a member so that the
- 9 way is not very smooth.
- 10 And we are talking about, for some of
- 11 the large buy side, we're talking hundreds of
- 12 accounts that need to be ported in a matter of a
- day or two. It's very, very onerous the actual
- 14 process.
- So it would be useful if there some
- 16 alleviation of some of the, and I'm talking about
- 17 temporary, of some of the requirements so we can
- on board them, and have some kind of holiday for a
- 19 few days while we work through the process of
- 20 meeting the know your customer, anti money
- 21 laundering protocols, because after all, they
- 22 would have been board at somewhere else, or they

- 1 would have been working for some other, or part of
- 2 some other member's portfolio in another CCP, so
- 3 surely inheriting that to another CCP should be
- 4 much easier than if they were just off the street
- 5 and nobody had a clue who they were.
- 6 So there are things that could be made
- 7 easier here. Apart from the process on voiding
- 8 and technology wise and, or just physically moving
- 9 accounts, just there are some obstacles which
- 10 could really prevent timely porting that I don't
- think are necessary, and they could be, we could
- 12 have some kind of leeway for a few days or
- something to get those out of the way so we can
- 14 complete the port and keep that client alive, so
- to speak, because after all, they were still
- 16 paying margin. They are probably fine. The issue
- is with the member who defaulted.
- 18 So I think keeping a client in a state
- of limbo for a while, while the defaulted member
- is being dealt with is a highly desirable outcome.
- 21 MS. O'FLYNN: (inaudible) we'll get some
- 22 questions. So we have -- I'm just going to go to

- 1 Michael first.
- MR. MODLOCK: Thanks, Susan. So we
- 3 heard at the start about the importance of
- 4 resilience. And we've heard some really good
- 5 things about the way the CCPs are working
- 6 together. I think what I'd like to add as an
- observation to day is that, as Kim pointed out,
- 8 it's likely that the membership of a defaulting
- 9 member is going to be across multiple CCPs. And
- 10 Dennis made an observation about the limitations
- of CCPs to be able to work together because of the
- 12 directional risk and in not knowing what each
- other have got.
- 14 So what I'd like to think is that the
- 15 head of any default scenario, we as an industry
- 16 have one as much as we could proactively, and
- 17 Susan, as a clearing member, what could we do with
- 18 clearing members and CCPs, and third-party
- 19 providers together proactively ahead of a default
- so that the default management process in normal
- 21 markets as we've discussed good practice, how
- 22 could we reduce risk ahead of that scenario, and

2	cover some of the improvements and actions of the
3	regulators in a default, how do we see the
4	regulatory view of proactive and reactive
5	opportunities?
6	MS. O'FLYNN: Cliff.
7	MR. LEWIS: Just a general point that
8	(inaudible) perspective implies
9	consent, and what my colleagues
10	have been talking about, old
11	friends have been talking about is
12	your clearinghouse is in complete
13	agreement.
14	Two points. First point is one thing
15	not to forget, and, Susan, you're a good example
16	of this, that there's a huge amount of bottom up
17	coordination that has resulted in huge
18	improvements in the coordination prospects across
19	different CCPs, and that's because the risk
20	committees in many cases are made up of the same
21	people. That's been a huge driver that's, I

think, been, honestly, as important as what the

even going into panel two where we're going to

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1 regulators have been doing is the people that have
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- 2 skin, have a lot of skin in the game are looking
- 3 at this as you would hope they would, and said,
- 4 hey, wait a minute. Here are the things we really
- 5 need to focus on, and these are, like I say, the
- 6 guys on the firing line.
- 7 Second point is notwithstanding the
- 8 Chairman's admonition not to focus on the last
- 9 couple of days, let me just observe that the last
- 10 couple of days have been an excellent example of
- 11 how the system is working, and is much stronger, I
- 12 believe, than before.
- Moreover, and this is an important
- 14 general point with one recommendation. It also
- demonstrates the benefit of, pardon me for putting
- 16 this in a way that sometimes is described
- 17 negatively, but centralizing a lot of the risk,
- 18 and, certainly centralizing the processing of the
- 19 tickets has been hugely beneficial to the market.
- Now, you may have noticed that some
- 21 banks have been quite proud of the number of
- tickets they've been able to process. That's in

- 1 part because in the past everyone has prayed for
- 2 an event like this on a Friday so people can
- 3 beaver away on the weekend. It's one of the
- 4 reasons why declaring a member in default on a
- 5 Friday is so helpful in terms of porting, porting
- 6 members.
- 7 The fact of the matter is, however, that
- 8 the system I'm not sure could have operated
- 9 successfully without this kind of centralized
- 10 processing, and, critically, recognition of
- lawsuits, which in some ways was the catastrophic
- 12 element on the AIG CDS mess, which was even worse
- 13 because people were aware of it before it
- 14 happened. It was a train wreck people were
- waiting for years. Remember, Alan Greenspan
- 16 giving a speech about it four years before the
- 17 crisis.
- 18 The final point I'd make in that regard
- is a point which we aren't really talking about
- which is how important getting the margining
- 21 regimes right is in advance of the crisis,
- because, again, if you look at the actual

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1 experience before, over margining of prospective
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- 2 at risk members is as dangerous in some ways as
- 3 under margining. It's procyclical. All sorts of
- 4 problems on that, and my only observation is that
- 5 as the clearing houses are all making how
- 6 important the clearing house movement to portfolio
- 7 margining is, because only with portfolio
- 8 margining are you really able to see albeit at a
- 9 CCP individual basis what the total net risk
- 10 position of a particular clearing member is.
- 11 Portfolio margining is a huge part of trying to
- 12 prevent a default, and it's a huge part of
- 13 simplifying the default process.
- 14 Now, obviously, different products need
- to be handled in an auction differently. You
- 16 know, it's completely different. The rates
- 17 complex from swaps from CDS, but this portfolio
- margining get the focus where it ought to be,
- 19 which is the at risk clearing member. Thank you.
- MS. O'FLYNN: Kristen.
- 21 MS. WALTERS: Thanks, Susan. So thank
- 22 you very much, and you are certainly hugely

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1 proponents of the work that's been done on the
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- 2 coordination said, very important, obviously makes
- 3 a difference. You know, I think from my
- 4 perspective thinking about last Friday, I think
- 5 the market has functioned well in may different
- 6 areas, including in this space, but I don't think
- 7 that should give us any false sense of comfort
- 8 about the risk that we actually do face.
- 9 So remember that this even while, you
- 10 know, not expected to go in the direction that it
- did, was we were extremely prepared as a market.
- 12 So the way that we responded was in a
- 13 highly coordinated way across buy and sell sides
- firms, clearing firms, and everything went without
- 15 a hitch.
- 16 However, this type of environment, or
- that type of example doesn't happen very often.
- 18 So usually, we're faced with, you know, very
- 19 unexpected volatility of markets. It happens
- 20 quite episodically, tail events, and no one is
- 21 prepared.
- 22 And so I think last Friday just made me

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1 consider the fact that we need, well, what we're
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- doing is, is effective, and it's in the right
- 3 direction. I think we need to do more.
- 4 And just referencing some of the
- 5 comments that Kim made about kind of porting of
- 6 customers during a default, and maybe think about
- 7 what kind of keeps me up at night based on what
- 8 I've heard from this committee over the last year.
- 9 And I think one of the things that I'd
- 10 like to see us address in future sessions and have
- a broader discussion about, is around the porting.
- 12 So I, if memory serves me correct, I believe at
- 13 least three clearing members of MRAC have talked,
- Morgan Stanley, Susan, correct me if I'm wrong,
- 15 Goldman Sachs, as well as JP Morgan, have talked
- 16 about their kind of grave concerns about the
- 17 ability of some of the clearing members to be able
- 18 to actually effectively port positions in the
- 19 instance of default for a variety of reasons, but
- 20 I believe, if recollection serves me correct,
- 21 capital constraints, and other issues that are
- 22 affecting clearing members kind of post-regulation

- 1 after financial crisis which were quite warranted.
- 2 So my concern, particularly given the
- 3 fact that there is, you know, a very, there are a
- 4 very small number of clearing members. They're,
- 5 basically, clearing members on every single
- 6 exchange or CCP around the world. And in the
- 7 instance of a default, I'm very concerned that
- 8 we're not in practice able to actually port
- 9 positions, customers, and so on and so forth.
- So, perhaps, for a future meeting, but I
- 11 think it's something that's important to have a
- 12 dialogue about.
- MS. O'FLYNN: Gerald.
- MR. BEESON: I think building on
- 15 Kristen's comment, the other point here is we, and
- I think rightly so given the topic, we do focus in
- 17 terms of the (inaudible) of piece of how are you
- 18 (inaudible) with the porting of positions in
- 19 default scenario, but with a number of these
- 20 things I think there's also the fact that what you
- 21 practice during normal market conditions can be a
- 22 precursor to making sure we have an orderly

- 1 functioning of the market during a stress
- 2 condition. And I think we all realize that the
- 3 actual porting of positions is time intensive,
- 4 manual, by appointment. If we can all move toward
- 5 having not just (inaudible) I think was, Kevin to
- 6 your comment on working on your automated default
- 7 management, how we basically move that same type
- 8 of automation into the normal daily process of
- 9 porting positions, you know, easily among
- 10 different FCMs over time such that we can make
- 11 that process in a stress scenario, you know, that
- much less of an impact into the marketplace.
- MS. O'FLYNN: And this is the comment
- 14 from me, and I think it ties back to what Michael
- 15 said earlier, and the next panel, obviously, it's
- 16 going to be critical to understand how GSIB
- 17 regulator and the CCP regulations coordinator
- around the process of default, and to understand
- 19 as well, especially where it's a large clearing
- 20 broker, how the sequencing will work and what is
- 21 actually happening to the clients of that
- 22 defaulting clearing broker. Are they portioning

- 1 away, and who is left at that clearing broker
- which in theory may or may not have another
- 3 clearing broker. You know, we need to, I think
- 4 that's an open point that we continue kind of to
- debate, but we should, you know, hopefully touch
- 6 on that in the next panel.
- 7 And I -- Kim. Beg your pardon.
- 8 MS. TAYLOR: A couple of things in
- 9 response to what Kristen was talking about about
- 10 porting. I think we mentioned it when we talked
- originally, but it's probably worth highlighting
- 12 it.
- The way that the leverage ration treats
- the margin of customers is not good in peacetime,
- but it is a killer in wartime. The very best,
- 16 most credit worthy set of clients tend to be also
- 17 highly directional and, therefore, their positions
- generate a decent amount of margin. And those
- 19 customers will need to be able to port, and it
- 20 will become very difficult, capital will be scarce
- 21 at this time, and taking a double hit for taking
- 22 the exposure of the client, and taking a hit for

- 1 the margin that you hold when, honestly, that nets
- out, that margin nets out and covers the risk is
- 3 going to be problematic.
- 4 And one of the things that has happened
- 5 over time when there were crises in the futures
- 6 industry, which is when most of the problems
- 7 happened before the, at least the U.S. CCPs were
- 8 clearing a lot of over-the-counter products.
- 9 The CFTC was always very thoughtful, and
- 10 reasonable, and very good crisis managers
- themselves in terms of not making things worse by
- 12 being kind of draconian about the letter of the
- rules, the (inaudible) would be a good example
- 14 when some funds were tied up, or the reserve fund
- would be another good example. When some of those
- 16 funds were tied up, the commission assume that
- their value went to zero, and increased the
- 18 capital requirement by the full amount.
- 19 They did a haircut and kind of phased in
- 20 people's ability to re-up their capital. Now that
- 21 the CCPs' members are much more heavily regulated
- 22 by or constrained by the regulations that applied

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1 to them in other markets than just the markets
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- 2 that the CFTC is the primary supervisor for, I
- 3 think there's a risk that that same kind of cooler
- 4 head might not prevail in the same way that it has
- 5 historically. So that's something that I think it
- 6 would be good if the regulatory community were
- 7 able to work through an advance that would make it
- 8 easier for it to happen in a crisis.
- 9 MS. O'FLYNN: Marcus.
- 10 MR. STANLEY: Just on this leverage
- 11 ratio issue, I mean, I think there is a basic kind
- of common sense thing where the more solvent and
- the more well capitalized clearing members are
- 14 going into a crisis situation, the more room we're
- 15 going to have to manage that crisis by potentially
- 16 easing up on those rules on a temporary basis
- 17 during the crisis situation.
- 18 And I take the point that there's,
- 19 there's a crisis management coordination issue
- 20 with the banking regulators and with the federal
- 21 reserve, but I just find it hard to believe that
- 22 those regulators are going to be saying over a

- 1 couple of weeks' period, over a month's period,
- 2 we're not willing to work with these capital rules
- 3 in an emergency situation like the failure of a
- 4 clearinghouse.
- 5 And I think advanced coordination on
- 6 what happens during that situation could be a good
- 7 idea, but fundamentally I think that the more
- 8 solvent clearing members are going into that
- 9 situation the stronger a position we're going to
- 10 be in.
- MS. O'FLYNN: Kim. Oh, okay. Question
- 12 6, and we've formerly addressed a number of these,
- but we'll just go through. Are there any
- operational, legal, logistical or other barriers
- to CCP coordination, and, if so, can they be
- 16 overcome?
- MS. TAYLOR: I actually do think that
- we've talked kind of in general about a lot of
- 19 those, although I will say that I think there
- 20 probably is difference of opinion among CCPs, and
- 21 maybe it's a jurisdictional thing because I think
- in CME's view, we have, we have an MOU with the

- 1 various global CCPs, and we feel comfortable that
- 2 we would have the ability to share in a time of
- 3 crisis management information, enough information
- 4 about the position and exposures that we are
- facing to be able to identify whether there is an
- 6 opportunity to work with another CCP to kind of
- 7 (inaudible) those off, or coordinate the
- 8 liquidation of those positions, because as Dennis
- 9 mentioned, it would be beneficial to the
- 10 marketplace for the CCPs to be able to avoid going
- 11 to the open market for positions that actually are
- offsetting, but, as they say, it takes two to
- tango, and so if only one CCP in the mix is
- 14 comfortable sharing the information, then it will
- be more difficult to coordinate kind of
- 16 consolidated, or a cooperative liquidation of
- positions as opposed to running two separate
- 18 auctions.
- 19 So maybe what we need to do is make sure
- 20 that in various jurisdictions there is protection
- 21 for the CCPs to be able to share the information
- in a crisis management if that is necessary beyond

- 1 what is provided in the MOUs.
- 2 MR. McLAUGHLIN: Yeah, I think this is a
- 3 -- I keep coming back to that point, but I think
- 4 there's a role here for the CFTC to help us over
- 5 this obstacle that we have because the CFTC
- 6 obviously would know the relative positions inside
- 7 each CCP, and would be able to tell us whether or
- 8 not we should talk or not. So it's just an idea.
- 9 MR. McCLEAR: I agree with Kim generally
- 10 that we're in a position to coordinate. But as
- Dennis alluded to earlier, we have to be careful
- when we get to the more specific areas of
- 13 coordination. For example, coordinating an
- 14 auction.
- 15 It's important to remember we have
- 16 different rules, different regulators, different
- 17 regulations, different laws, we're in different
- jurisdictions, they're different bankruptcy
- 19 regimes.
- 20 So to get to the ultimate goal of having
- 21 the coordinated auction of the defaulting clearing
- 22 members' positions across clearinghouses around

- 1 the world that are in different time zones, let
- alone different jurisdictions, it's along row to
- 3 hoe, and it's going to be quite a process, and
- 4 we're going to need the cooperation of the
- 5 regulators, and the lawmakers, and the clearing
- 6 members, and the market participants. It's a big
- 7 deal.
- 8 MS. TAYLOR: And I agree with that, and
- 9 I wasn't necessarily advocating one big coordinate
- 10 auction. I was advocating circumstances where I
- think there would be pieces of portfolios where
- 12 you would be able to identify that you had
- opposite sides, and close those out without, and
- 14 then auction a smaller, a smaller portfolio on an
- individual basis, because I do agree one big
- 16 auction would be very highly unachievable.
- 17 I do want to say one other thing though
- 18 about places where I think the continued focus on
- improving the way the process works is important.
- 20 And one of those is the fact that CCPs are proven
- over time to be excellent at resilience, and
- 22 excellent at what we're now calling recovery,

- which we called default management before.
- So, the, and, you know, there's been
- 3 good regulation and good legal basis for CCPs over
- 4 time, but there's also been good behavior by the
- 5 CCPs in understanding risk management, and
- 6 understanding the systemic role that they play in
- 7 the marketplace, and in understanding the
- 8 importance of promptness, and clarity, and
- 9 preserving value in the way that the default
- 10 management situations have been run.
- One of the things that I'm concerned
- 12 about in the current environment is that there
- seems to be a build-up of a desire for resolution
- to happen sooner in the process, and I think the,
- 15 I think the CCPs have proven over time that
- they're really good at recovery, and I think that
- 17 policy goal, the market's goal, should be that the
- 18 CCPs recover. And so I have a concern that we're
- 19 going to end up in a world where resolution is
- going to be tempted to preempt recovery, and I
- 21 think we should be aware of that, and try to guard
- 22 against that across the system so that the CCPs

- 1 have the ability to use their recovery tools and
- get back to a state where, remain in a state where
- 3 they are functioning in their role in the
- 4 marketplace.
- 5 The other thing that I have some
- 6 concerns about about the way that the recovery and
- 7 resolution process, the kind of global discussion
- 8 that's taking form is that there seems to be a
- 9 goal of having the plans laid out to the Nth
- degree. We're gonna do this then, and then we're
- gonna this, and we're gonna do this, and we're
- 12 gonna do this.
- 13 And the thing that has also been true of
- 14 every crisis that we have faced is that they have
- all presented slightly differently. It's going to
- 16 be very difficult to come up with a plan that is
- 17 going to be the best optimization of actions and
- 18 time lines for every situation that you might
- 19 face.
- 20 It's I think, I agree with the police
- 21 objective of having the whole process be kind of
- 22 better thought out and better documented in

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1 advance so the idea of having plans that lay out
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- what the tools are, I think that's a really good
- 3 idea.
- 4 I'm cautious about the fact that it
- 5 could, because if a CCP puts in its rules, I mean,
- 6 especially in the U.K., as an example, if they
- 7 have rules about default management, and they
- 8 follow those rules, they have a safe harbor from
- 9 the insolvency process. And if they have rules,
- and they don't follow their rules, they don't have
- 11 a safe harbor.
- So the less flexibility they have to act
- 13 according to the circumstances, I think we could
- face a situation where we potentially impair the
- 15 outcome.
- So I would encourage the industry to
- think about these plans as tool kits rather than
- 18 step-by-step enumerations of the exact order of
- 19 actions that will occur because you need some
- 20 flexibility to respond to the situation that
- 21 you're facing.
- MS. O'FLYNN: Kevin or Dennis, any

- 1 comments? Okay. Kristen.
- 2 MS. WALTERS: So I think that Kim's
- 3 comments are very helpful. I think it's important
- 4 to balance what she's saying. I mean, certainly,
- 5 you know, we think about the three Rs, Resilience,
- 6 Recovery, and Resolution kind of in that order,
- 7 and we've been mostly talking about resiliency in
- 8 this forum and what to do.
- 9 I do think that, you know, as I've
- 10 stated before, while the goal is always recovery,
- 11 there does come a point where resolution is
- 12 necessary, and I think that we've talked about
- when the default waterfall has actually been
- eliminated that that's a trigger point from our
- 15 perspective when resolution should happen, and it
- should happen very quickly to protect, our view is
- 17 that as soon as, you know, point of non viability
- has occurred, the best chance of eliminating
- 19 positions through the auction process is when
- you're as close to being kind of (inaudible) as
- 21 possible.
- 22 So I would just reiterate what I've said

- on behalf of Black Rock in the past is that while
- 2 it's not a preference and recovery is a
- 3 preference, similar to banks which do follow a
- 4 very structured step-by-step process administered
- 5 by FDIC when recovery is no longer possible, and
- 6 banks do get resolved very successfully.
- 7 My strong view is that a similar process
- 8 that should follow a highly structured approach
- 9 should exist and be followed for CCPs as
- 10 necessary. And, you know, from our perspective,
- 11 the ultimate reason is that once the default
- waterfall has been eliminated, the remaining, you
- 13 know, capital is, essentially,
- 14 (inaudible) margin. And we talked
- about the fact that at
- least in my view, and I think the view
- of Angela and 30 large other asset managers, is
- that under no circumstances should client, non
- 19 defaulting client margin, VM or IM, we've talked
- about the fact that IM is not allowed under CFTC
- 21 regulations, but certainly the use of variation
- 22 margin should not be an option to continuing along

- 1 the path of recovery.
- 2 And, you know, just to clarify, you
- 3 know, I agree with what Kim has stated, and I do
- 4 think that recovery is first and foremost, but I
- 5 just want, you know, to talk the other side of
- 6 that argument because I think it's important
- 7 particularly when you hit non viability.
- 8 CHAIRMAN MASSAD: Can I just clarify
- 9 that, Angela? You're saying variation margin
- 10 (inaudible) should not be an option
- in the recovery phase, but, rather,
- should be reserved for the
- resolution phase?
- MS. WALTERS: Variation margin should
- 15 never be used period because it doesn't belong, I
- 16 mean, it belongs to non defaulting clients. So I
- think what we've said, I mean, it's, you know, I
- don't say this currently, but it's, you know,
- 19 essentially, non defaulting clients are taxpayers.
- They are not, and they're not willingly or
- 21 knowingly putting their money at risk. They're
- 22 under the impression that it's collateral that

- 1 will be returned to them.
- So I don't thing, as I've stated before,
- 3 I don't think variation margin belongs anywhere in
- 4 any default waterfall, nor should it be used in
- 5 any part of default, which is why I think from a
- 6 (inaudible) perspective, we argued so consistently
- 7 about robust margin methodologies, stress testing
- 8 that's similar to what's done on the banking side,
- 9 in SECAR, and I think what we've said the one
- 10 exception is in the context of an auction if there
- is the need to use variation margin gains,
- 12 haircutting over a 24- hour period to try to
- 13 stabilize and close out all the positions. That
- is the only circumstance under which we would not
- 15 vehemently oppose.
- 16 CHAIRMAN MASSAD: Yeah, I just think
- that severely limits, as I understand it, that
- 18 would severely limit the options that we have for
- 19 trying to get back to a matched book and the
- 20 circumstances where, obviously, we have exhausted
- 21 the waterfall otherwise.
- 22 And I recognize that all account holders

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1 are taxpayers, but we're also trying to come up
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- with plans that don't use taxpayer money, per se,
- 3 which is, obviously, a much broader set of people
- 4 than those who participate in the futures market.
- 5 MS. WALTERS: Right. So in that context,
- 6 what I think is that CCPs are by and large, with
- 7 some exceptions, for profit entities that benefit
- 8 from the clearing mandate. So clearing members
- 9 participate. There's a cost of clearing. It's
- 10 increasing.
- 11 I think the best approach forward is to
- 12 have as much transparency as possible. Even if it
- means increasing fees to end users, we would much
- 14 prefer to give our end user clients, and our
- 15 fiduciary accounts, you know, the option to
- 16 continue using products at a higher cost.
- 17 I'm, obviously, not a proponent of
- higher costs, but it does look like what's
- 19 happening with capital requirements, markets in
- 20 general, the cost of clearing is going up, but we
- 21 still have to have sufficient loss absorbing
- 22 capacity in the instance of default.

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1 So I think it should come from, you
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- 2 know, very robust margin methodologies that
- 3 determine exactly how much margin is needed up
- 4 front even if it costs more money to end users of
- 5 the products, especially our clients, and larger
- 6 amounts of capital put aside by the CCPs
- 7 themselves.
- 8 So we've talked about amounts at least
- 9 as large as the largest clearing member, so in
- 10 that 8 to 12 percent range, but not using non
- 11 defaulting margin of clients.
- MS. O'FLYNN: Michael.
- MR. MODLOCK: I just want to revisit the
- 14 piece before about the ability for CCPs to
- 15 coordinate in the auction. And, again, how much
- of that can be done in advance where the clearing
- 17 members are able to focus in a default scenario on
- 18 serving their clients, and how much of the bulk of
- 19 the risk, which we know overall might be
- 20 relatively neutral, but is likely to be
- 21 directional at a given cleared venue, or
- 22 bilaterally, and that risk could be substantially

- 1 reduced in advance of any auction process?
- 2 MS. O'FLYNN: Kim.
- MS. TAYLOR: I was wanting to weigh in a
- 4 little bit on the topic of the variation margin
- 5 gains you're cutting, which I also am a believer
- 6 in the sanctity of client money.
- 7 So I think where CME is not in favor of,
- 8 certainly, initial margin haircutting, and I agree
- 9 it's not really allowed in the U.S. jurisdiction
- 10 anyway, but on the topic of variation margin
- gains, haircutting I think what I would say is
- that when you're talking about the kind of tail
- end of recovery of a CCP, or then later than that
- if you hop over into the resolution phase of a
- 15 CCP, I think we really are talking about the tail
- of the tail of the tail.
- 17 And not that we shouldn't plan for the
- almost unthinkable to happen because we should,
- 19 but what has to happen in order for a CCP to get
- 20 even into the place where they would be using the
- 21 default fund has got to be something that is far
- worse than the crisis of 2008, because no CCP has

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1 used anything but the margin of the defaulting
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- 2 firms in order to satisfy that situation.
- 3 So what has happened if we are at this
- 4 point is that there has been a total failure of
- 5 the bank supervision regime, and a big economic
- 6 hit like economic policy has failed in some
- 7 significant way. Right? It is a case of kind of
- 8 global economic and financial chaos.
- 9 And so under the circumstances where
- 10 you're way out in the tail, you need to make
- 11 choices about what is an appropriate way to kind
- of cost benefit analyze that. And so I think
- that's why we got to a point where for purposes of
- the kind of end of recovery, variation margin
- gains haircutting seemed like it was an
- appropriate thing to do mostly because it provides
- 17 everything we're trying to do in default
- management, and in the recovery process is
- 19 designed to try and incent the proper behavior of
- 20 the remaining clearing members to participate in
- 21 the default management process.
- 22 And so by having their gains haircutted,

1	it puts them in a position where, obviously, if
2	other clearing members are gaining on these
3	positions, it's likely that the defaulting firm is
4	losing on these positions, and so it suck up a
5	dynamic which make the losing positions of the
6	defaulter more attractive. It increases the
7	alignment of interests, we think, in the auction
8	process. So that is why we ended up getting there
9	at the, you know, in the tail of the tail of the
10	tail.
11	MS. WALTERS: Yeah, I think, I
12	definitely understand like where you're coming
13	from, and the logic behind it. And I think
14	potentially, you know, other, you know,
15	(inaudible) participants or others
16	could get comfortable. I think the
17	issue that is difficult is that we
18	don't have good transparency into
19	the adequacy of loss absorbing
20	capacity, so I think, you know, the
21	quantitative disclosures, the
22	numbers that actually started, you

Τ	know, coming out as a result of
2	that it's very helpful, but it's
3	just a number, and we don't have
4	details into the underlying margin
5	methodologies, the stress testing
6	that was done.
7	So I think in order to think about what
8	you do in the tail of a tail, we would have to
9	have good understanding with transparency and
10	disclosure around how the loss absorbing capacity
11	was actually calculated. And particularly, how it
12	changes in wartime, which is, and I believe the
13	FSB or some of the other international regulators
14	have begun talking about standardized regulatory
15	oversee and stress tests for CCPs for precisely
16	that reason.
17	So if the capital pool is sufficient, I
18	understand where you're coming from, and no one's
19	gonna argue with the tail of a tail type of
20	scenario. It's just that I think the loss
21	absorbing capacity at least on the other side of
22	the table is not clearly known at present.

- 1 MS. O'FLYNN: Kevin.
- 2 MR. McCLEAR: I just want to follow on
- 3 quickly to what Kim was talking about, especially
- 4 since we're in a public forum here.
- 5 It's really important to understand the
- 6 clearinghouse's risk management practices, and as
- 7 Kim says, what we're talking about is the tail of
- 8 the tail of the tail.
- 9 So, obviously, we have our margin
- 10 standards, but with respect to the default
- 11 resources, we're at a minimum of cover too,
- 12 meaning we have to cover the two largest defaults
- of our clearing members. And we're talking about
- some of the world's largest financial
- 15 institutions.
- 16 And that cover two standard is without
- 17 assessments. When you throw in assessments
- 18 rights, we're really covering four, five, maybe
- 19 six of the world's largest financial institutions
- 20 defaulting to us.
- 21 Kristen, and to your point,
- 22 traditionally the clearinghouses' default process

- or (inaudible) was when we got to the end of the
- 2 waterfall, we'd wind down. But now -- and
- 3 rightfully so. Since we're systemically
- 4 important, there's more and more focus on what
- 5 happens next. And, in fact, we're required by
- 6 regulation to deal with uncovered losses. When we
- 7 get to the end of the waterfall, what do we do?
- 8 How do we address the uncovered losses.
- 9 And, really, we don't like variation
- 10 martin gains haircutting. It's an ugly tool. But
- it's really, we've thought about this a long time.
- We've worked with the clearing members. We've
- worked with the regulators. It's really the only
- 14 solution.
- Now, I was in London, and I won't name
- 16 the regulator, international regulator made a
- 17 suggestion that I think makes sense and it ties
- into what we're about to discuss with respect to
- 19 resolution, you know, maybe we can build into our
- 20 rule books that Resolution Authority has, because
- 21 we're worried about their tools, and I agree with
- 22 Kim that we need to allow the clearing house rule

- 1 book to apply before the Resolution Authority
- 2 steps in. We need that X ante before the event.
- 3 Certainty for the marketplace, for our clearing
- 4 members, it's very important.
- 5 But one possible solution might be to
- 6 give the Resolution Authority, we could bake this
- 7 into our rule books, the right to step in at the
- 8 end of the waterfall, and to make one more final
- 9 assessment. Maybe the assessment's limited to the
- 10 amount of the guarantee contribution, but then the
- 11 Resolution Authority would be in a position to
- 12 make the determination working with the regulators
- as to whether there would be an unattractive
- 14 systemic impact of various margin gains
- 15 haircutting.
- 16 I'm glad you referenced the public
- 17 quantitative disclosures. We do believe that
- 18 those give you your answers. And I want you to
- 19 also, hopefully, and others that don't have the
- 20 transparency that our risk committee, our clearing
- 21 members, and the regulators that they see to
- 22 understand that they are watching us closely.

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1 We have our risk committees. We have
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- 2 the regulators looking at our margin practices,
- 3 our guarantee fund practices, our default
- 4 practices. All of this is highly scrutinized not
- 5 just by one regulator, the CFTC, who sits here
- 6 today, but the FCC, the Fed, the Bank of England.
- 7 There's a whole host of regulators overseeing our
- 8 clearinghouses.
- 9 MS. O'FLYNN: Okay, Marc, I think you're
- going to be our last speaker before we quickly
- 11 wrap up.
- 12 MR. STANLEY: Thanks. I just wanted to
- 13 follow up on something Kristen said, and maybe
- summarize my understanding of what she said.
- That, Kristen, you felt that you would,
- 16 you would be willing to pay more up front, or you
- felt your customers would be willing to pay more
- 18 up front for more assured loss absorbency capacity
- 19 than, rather than, risk variation haircutting?
- 20 MS. WALTERS: So what I was attempting
- 21 to say is that what we would like to do is give
- 22 our clients the ability to choose. So right now

- from a fiduciary capacity, you know, our clients
- 2 believe that their margin is, is recoverable
- 3 unless there's an actual default that involves
- 4 them.
- 5 So, however, that's not necessarily true
- 6 in the instance that variation margin haircutting
- 7 is done. So what I think would be preferable, if
- 8 the cost of clearing is, indeed, going up, I do
- 9 think that there are signs across many different
- 10 institutions that it is going up, and might
- 11 continue to go up for a variety of reasons that
- we've talked about before.
- If that's true, we would like to
- 14 disclose to our clients and give them the option
- of do they want to pay the additional cost and
- 16 continue using cleared products? Do they want to
- 17 remove hedges? Do they want to use other
- 18 financial instruments, cash instruments?
- 19 So as a fiduciary, our role is to give
- 20 as much information as possible to our clients and
- 21 let them make the decision about their investment
- decisions.

MR. STANLEY: But as a fiduciary you

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       interests to pay a higher cost of clearing in
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       order to avoid a situation where unpredictably
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       their margin could be at risk?
                 MS. WALTERS: I think it's very
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       important for all participants in centrally
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       cleared activities to understand the true cost of
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       clearing, the cost of default, and the adequacy of
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       loss absorbing capacity in peace and wartimes.
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                 And I think the quantitative disclosures
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       are a step in the right direction, but they're,
13
       certainly, a very step if you think about what
14
       regulated banks report around their risk
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feel like it might be in your client's best

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15 management activities. 16 So I'm a proponent in more information so that all participants can make better 17 decisions. And I do feel as a fiduciary that we 18 19 are currently impaired when it comes to doing due diligence on CCPs so we don't, the CCPs have been, 20 you know, very helpful, lots of dialogue. It's 21 22 just the level and detail of information that we,

- 1 that we receive from CCPs versus our OTC bank
- 2 counterparts is very different, and we would like
- 3 it to be at the same level as bank
- 4 counter-parties, and bilateral transactions.
- MS. O'FLYNN: Just conscious of time,
- 6 and quickly wrap up, and I think it brings a
- 7 natural end to this discussion, which, certainly,
- 8 got more lively as we went on.
- 9 Question 7. What role, if any, should
- 10 the Commission play in encouraging greater
- 11 coordination amongst CCPs in the default
- 12 management process?
- MS. TAYLOR: Here again, I think that
- 14 we've covered some instances of this. Dennis had
- mentioned a couple of cases with the Commission
- 16 helping to facilitate CCP information sharing.
- 17 And I think we also mentioned instances where we
- 18 think it will be important for the CFTC work with
- 19 banking supervisors, for example, about
- information sharing coming, including CCPs when
- 21 there is, you know -- it would be good for CCPs to
- 22 know in advance of GSIB being shut down that that

- 1 was coming in order for us to help plan, and I
- 2 recognize in saying that the kind of public policy
- 3 stance around the safety of the bank information,
- 4 so I fully realize what I'm saying, but I think
- 5 that CCPs are kind of part of the financial system
- 6 fabric in a very important way.
- 7 And I also think there is an important
- 8 role for the CFTC and other kind of front line
- 9 supervisors of CCPs to help insure that the, that
- 10 resolution doesn't preempt recovery. I do think
- 11 that there is a need for the supervisors to kind
- of, who understand the best, the ways in which
- 13 resiliency and recovery will work to help insure
- 14 that there is an opportunity that is preserved for
- those things to occur, and, you know, and work
- 16 before there is a preemptive action taken by the
- 17 resolution authorities because I think the entry
- of the resolution authorities as the appropriate
- 19 time I think is appropriate.
- 20 The entry of the resolution authorities
- 21 ahead of the time when it's time for resolution
- 22 probably is actually a market destabilizing event.

Dennis?

MS. O'FLYNN:

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                 MR. McLAUGHLIN: Yeah, I just in
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       addition to what Kim said, I think the porting
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       puzzle is probably the biggest conundrum, one of
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       the biggest conundrums we face, and any help from
       the Commission in dealing with that would be
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       gratefully received. Particular, things like
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       facilitating a process from a client, who is in
 9
       good shape paying margins. Everything is fine,
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      but they just happen to be a client of a member
      who is in default. It's not the client's fault.
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      How to find a home for that client, we really, I
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13
      mean, we can't really do it by ourselves. We can
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       do it to some extent, but we really need help on
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       that.
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                 MS. O'FLYNN: Kevin.
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MR. McCLEAR: I'll just say quickly at a
very high level that this Committee and this
process answers that question, what role can the
CFTC play. This is a really good process. What
you see today is the MRAC, but underneath it I
have to look at my chart because it's gets

- 1 complicated. We have a CCP Risk Management
- 2 Subcommittee that's been discussing all these
- 3 issues. Below that we have the CCP Coordination
- 4 Sub Subcommittee. And then below that we've had
- 5 the CCP Working Group that's made up informally of
- 6 all our clearinghouses here and the staff
- 7 representative.
- 8 So there's been really good discussion.
- 9 We really do from a clearinghouse perspective
- 10 welcome these discussions. We believe in
- 11 transparency. And so I think this has been a
- 12 really good process. Thank you.
- MS. O'FLYNN: Clifford.
- MR. LEWIS: Other than not worrying so
- much about the paisley swan event, I would urge
- 16 two very specific items where I think the
- 17 Commission can do a lot of work, and we've talked
- 18 about one which is portability.
- 19 But in particular, I think the only
- 20 realistic solution for a big clearing members to
- 21 default is consistent with your acceptance of
- gross margining, which, by the way, as you know,

- 1 Mr. Chairman, is not what my friends in Frankfurt
- do, but they agree that's the right way to do it.
- 3 But gross margining makes sense if you
- 4 actually could have an interim step where
- 5 realistically, the clearinghouse is gonna have to
- 6 hold customer margins for some period of time.
- 7 You can't get this done in a day.
- 8 So even on a Friday, I think for a JP
- 9 Morgan or a Goldman going toes up, it would take
- 10 longer, and I think that's something that you
- 11 guys, there are various things, specific things
- 12 that you guys can fix.
- 13 Related to that in a point that has been
- made by Kris and others is I'm surprised nobody
- has focused on trying to fix the U.S. bankruptcy
- 16 provision, which we all know about, and don't like
- 17 to talk about.
- I know it's really hard, and I
- 19 understand that the, the different committees on
- 20 the Hill and what not, but I just think as you
- 21 have highlighted issues like the unintended
- 22 consequences of SLR, and other things, I think

- just getting this out, because I know that in the
- 2 30 years I've been involved in the industry, I was
- 3 always very casual about saying customer funds are
- 4 not at risk, period.
- 5 And we only recently discovered that,
- 6 actually, bankruptcy judges may have a different
- 7 view about that. And I think there are legal ways,
- 8 you guys know this better than me being smart
- 9 lawyers, at least highlight it. Maybe there are
- 10 interim fixes like tri-party custody of margin
- 11 money as a choice that costs more to the customer
- if they want to pay a little bit more to try to
- 13 make it harder for the bankruptcy judge to get at
- it, but it may not work. I'm not, I don't want to
- 15 practice law without a license.
- 16 I'm cognizant of Mark Twain's comment
- about people that represent themselves.
- MS. O'FLYNN: Okay. Okay. So -- oh,
- 19 pardon.
- 20 CHAIRMAN MASSAD: Cliff, to that point,
- 21 I'm not quite sure I understood the point, but so
- 22 maybe afterward we can, we can follow up on that.

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But let me just say a couple of quick
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       things. First, thanks, everyone. I thought it
 3
       was a very good discussion. And Kim's point, some
       of the others have, I think, referred to it about
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       resolution not preempting recovery.
                 I think that's a very good point, and I
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 7
       guess I would also phrase it maybe slightly
 8
       differently, which is that resolution planning
       should not create incentives that undermine
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10
       recovery, meaning that as we think about these
11
       things, we have to plan for both. We have to go
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       through the recovery planning, we have to go
13
       through the resolution planning. Obviously, we
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       hope that we never get to either of them. But I
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       think it's very important as we work through these
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       issues that we don't create potential incentives
       in the way we think about resolution that might,
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       for example, give participants -- that might cause
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       participants to have less incentive to participate
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       in an auction, for example, because they think
       they might get a better deal in resolution.
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And there are other ways that this can

- 1 play out also. So I think that there is a
- tension, or there's a relationship between these
- 3 two things that we have to very much keep in mind.
- 4 I think the FDIC in our discussions has also been
- 5 quite aware of this dynamic.
- 6 Finally, let me just apologize to
- 7 Kristen. I think I misspoke when I first
- 8 referred, I called you by a different name. I
- 9 think I called you Angela because you're sitting
- 10 next to one another.
- 11 MS. WATERS: I didn't even notice. So
- 12 no apology is necessary.
- 13 CHAIRMAN MASSAD: Thanks.
- MS. O'FLYNN: Okay. Well, I just want
- to say thank you to everyone on the Committee
- 16 today for your contribution, and at times, lively
- debate. And I'll hand it back to Petal if you've
- 18 any more comments.
- 19 MS. WALTERS: So thank you, Susan, for
- 20 facilitating that panel. We will be starting
- again in about ten minutes, about 11:45. This
- will be our only break for the morning. I'm sorry

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1 -- yeah, that's right. The only break for the
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- 2 morning, so just keep that in mind. Panels
- and 3 will go right into each other.
- 4 Thank you.
- 5 (RECESS AT 11:35 a.m.)
- 6 MS. WALKER: It is my pleasure to call
- 7 this meeting back to order. As noted in today's
- 8 agenda, our second and this panel discussions,
- 9 respectively, will cover FDIC staff presentation
- on GSIB resolution. And then CFTC and FDIC staff
- 11 presentation on CCP resolution.
- 12 I would like to introduce the
- facilitator for our second and third panels, Mr.
- 14 Robert Steigerwald, who is the Senior Policy
- 15 Adviser and Financial, I'm sorry, Senior Policy
- 16 Advisor for Financial Market at the Federal
- 17 Reserve Bank of Chicago. Robert needs no
- 18 introduction to this community given his extensive
- work and deep thought on these matters.
- Thank you, Robert. I'll turn it over to
- 21 you.
- MR. STEIGERWALD: Thank you, Petal.

- 1 That's very kind of you. Thank you for that
- 2 introduction. And thank you to Commissioner Bowen
- for asking me to be a part of this committee, and
- 4 to Chairman Massad for welcoming me here. I'm
- 5 quite honored to be a part of this committee.
- 6 And I'm going to try to set a good
- 7 example for the panelists on the next two sessions
- 8 by speaking loudly and clearly into my microphone.
- 9 Hopefully, that will help the folks in the back of
- the room, and those who are listening in remotely.
- Well, Petal, you've put me to work right
- away in my first meeting, and so that's the best
- way I think to learn the workings of this
- 14 committee. I'm happy to facilitate this panel.
- 15 Let me briefly introduce the speakers in the next
- 16 two panels:
- 17 Mr. Jeff Bandman, Acting Director of the
- 18 Division of Clearing and Risk at the CFTC;
- 19 Robert Wasserman, Chief Counsel in the
- 20 Division of Clearing and Risk;
- 21 Herbert Held, Deputy Director, Systemic
- 22 Resolution Planning and Implementation Group at

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the Federal Deposit Insurance Corporation;
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- 2 R. Penfield Starke, Assistant General
- 3 Counsel in the Receivership Section at the FDIC,
- 4 and Charlton Tempelton, the Chief of Resolution
- 5 Planning at FDIC.
- 6 That's the hardest work that I have been
- 7 assigned for purposes of these two panels. The
- 8 speakers have arranged a sequence for their
- 9 presentations, and I will now hand the discussion
- 10 over to them.
- 11 MR. HELD: Thank you. I'd like to start
- and say that since the enactment of Dodd-Frank,
- 13 the FDIC has been working very closely with the
- 14 Federal Reserve Board to make sure that the forums
- are in a position where they can fail under the
- 16 Bankruptcy Code, a whole process of the living
- 17 wills, and that that is the preferred strategy for
- 18 the resolution of a global SIFI under the
- 19 Dodd-Frank regime.
- 20 Title 2 of Dodd-Frank, which is the
- 21 Orderly Liquidation Authority, provides a backup
- 22 to that in case that liquidation under the

- 1 Bankruptcy Code would not facilitate an orderly
- 2 resolution.
- And under Title 2, our goals, our main
- 4 goals are to minimize the systemic risk of the
- 5 failure. Make sure that the costs for the failure
- 6 are borne by the owners, creditors, and if
- 7 necessary, the financial industry, and not the
- 8 U.S. taxpayers, and that culpable management is
- 9 removed.
- 10 Title 2 gives the FDIC many of the same
- 11 powers over SIFIs that we have long exercised in
- managing failed bank receiverships, and the FDIC
- has a very long history of managing thousands of
- 14 failures of banks (inaudible) systemic effect on
- 15 the economy.
- 16 Under Dodd-Frank, we have a pretty
- 17 complicated looking process for invoking our
- 18 authority. The Fed and the FDIC, two-thirds of
- 19 their boards have to vote for making a
- 20 recommendation to the Secretary of Treasury. In
- 21 cases where the main subsidiary is a broker
- dealer, the SEC is a key turner rather than the

- 1 FDIC. And for insurance companies, the Federal
- 2 Insurance Office is the key turner rather than the
- 3 FDIC.
- 4 For all non insurance company, non
- 5 banks, the FDIC would be the key turner, and for
- 6 any institution where the bank is the largest
- 7 operating sub, the FDIC would be the key turner.
- 8 Once the recommendations are made, the
- 9 Secretary of Treasury makes the determination
- 10 after consulting with the president.
- 11 Financial companies are offered a
- judicial hearing to beheld within 24 hours after
- 13 the determination unless the acquiesce to the
- 14 appointment, and only after that hearing can the
- 15 FDIC be appointed receiver.
- 16 This schematic is a lot scarier thank I
- 17 think reality. It shows the process for
- 18 appointment and the various parties that are
- 19 involved. And this is not very different from the
- 20 systemic determinations that we had to make back
- 21 in 2008 and 2009 when systemic determinations were
- 22 made on the bank level for the FDIC to do

- 1 resolutions of some of the largest banks.
- 2 The process is complicated, and it has
- 3 lots of players. They have to make
- 4 recommendations, and their boards have to vote
- 5 with a super majority.
- 6 The reality is that in a crisis, these
- 7 recommendations were made quickly, and the
- 8 Secretary of the Treasury acted quickly, and the
- 9 agencies were very coordinated in their response
- 10 to the crisis.
- 11 We have worked closely with all the
- agencies involved in planning for this tree keys
- 13 process knowing what each role, each agency's role
- is, what the recommendations that have to be made,
- and who would make them, and what information the
- 16 Secretary of Treasury would need.
- 17 MR. STARKE: Okay. We're going to talk
- a little bit about powers that are available to
- 19 the FDIC has receiver for a GSIB. As Herb
- 20 mentioned before, and it's noted at the top of the
- 21 slide, the powers, the statute that makes Title 2
- 22 is very similar to the powers in the FDIA for

- 1 banks. We'll talk later about the CCP resolutions,
- 2 but even with, even a GSIB resolution, even the
- 3 statute looks the same, the process is gonna be
- 4 somewhat different because the facts would be so
- 5 different.
- 6 But in any case, the first sub bullet
- 7 notes that the receiver stands effectively, as we
- 8 say, stands in the shoes of the failed company,
- 9 and succeeds to all the rights, titles, powers,
- 10 and privileges. Cover financial company is the
- 11 term used in Dodd-Frank for the company that had
- 12 failed.
- 13 As we do for smaller banks now, we have
- 14 the ability to have a bridge financial company so
- that the company can fail, and yet it's operations
- 16 can be maintained in an ongoing entity. The
- 17 bridge company is chartered by the FDIC so that's
- 18 the change that's, we've around since 1934, but
- 19 have never chartered a bank or a company until
- 20 now, and would unlikely do so in a GSIB
- 21 resolution.
- We have the power to transfer assets and

- 1 liabilities without obtaining consent. Obviously,
- 2 it's critical that the transfer be made at the
- 3 moment that the receiver of the FDIC is appointed
- 4 as receiver, so that will override contractual as
- 5 well as statutory limits on transfers.
- 6 For claims that are not transferred to
- 7 the third- party, including the bridge, they would
- 8 remain behind. The FDIC runs an administrative
- 9 claims process in the receivership, and typically
- 10 provides receiver certificates to other than
- 11 administrative claims. In the event that the
- 12 claimant doesn't agree with the FDIC's
- determination, it's free to go to court as long as
- 14 it does so within 60 days. And it can pursue the
- 15 claim in court on a de novo basis. The record
- 16 creating by the FDIC in denying the claim won't be
- 17 relevant.
- 18 One of the thoughts in working on Title
- 19 2 is that there be some, that the FDIC put
- 20 together a proposal, a process where claimants who
- 21 were turned down might have the ability to settle
- 22 rather than having to go to federal court and, you

1 know, be engaged in litigation for a significant

- 2 period of time.
- We talked about transferring assets and
- 4 liabilities in general. Specifically, there is
- 5 the ability to transfer GFCs.
- 6 Qualified financial contracts are
- 7 generally derivatives as well as repos, and
- 8 securities lending transactions. So as long as
- 9 those contracts are transferred within one
- 10 business day of the failure, any rights to
- 11 terminate in the contracts would be overridden for
- 12 that day. And to the extent it's transferred to
- another financial institution. including the
- 14 bridge, that termination rights would be
- 15 overridden in their entirety.
- And then, finally, there is a 90-day
- 17 stay against termination of non GFC contracts. In
- 18 fact, even those that have defaulted prior to the
- 19 FDIC being appointed as receiver, the FDIC being
- 20 appointed as receiver, the FDIC can maintain those
- 21 contracts if it needs them in the short term.
- 22 So moving on, so we're going to focus on

- 1 the accountability aspect of Dodd-Frank.
- Obviously, with the significant failures, there
- 3 was a concern in the last crisis for their lack of
- 4 accountability to managers of failed companies.
- 5 As, you know, Herb noted, accountability
- is one of the major tenents of Title 2, along with
- 7 financial stability and mitigated moral hazard.
- 8 This responsibility has been a significant focus.
- 9 Obviously, officers and directors can be, or must
- 10 be removed. As officers and directors of failed
- 11 company, they effectively are removed from that
- company by the receiver taking their authority.
- 13 They can also be removed from being in the
- 14 financial industry in general going forward.
- There is an additional provision that
- 16 executives who were substantially responsible for
- 17 the failure can have their salaries for the prior
- 18 two years before a failure clawed back, and, you
- 19 know, put in the receivership estate to help pay
- 20 creditors.
- 21 And, finally, there is a priority of
- 22 payments scheme as in any insolvency regime. In

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1 Title 2, it looks very much like the bankruptcy
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- 2 scheme with one major difference. Rather than all
- 3 wage earnings being given a priority, all wage
- 4 earners except for senior executives and directors
- 5 are subordinated. In fact, they are paid after
- 6 subordinated debtholders are paid in full, so
- 7 effectively they would be recovered immediately
- 8 before equity to try and limit their benefit from
- 9 running the company that had failed.
- 10 And then a third topic that we want to
- go over generally is the Orderly Liquidation Fund.
- 12 This is a fund for the FDIC to use to help in its
- 13 resolution activities under Title 2. The FDIC had
- 14 suggested that this be pre- funded in the runup to
- 15 Dodd-Frank. That did not carry the day. So it is
- 16 a ex-post fund. Treasury will have to raise money
- 17 to provide to the FDIC. I think in dealing with
- 18 GSIB or CCP failures, it's clear that temporary
- 19 public funding could be very valuable,
- 20 particularly in the short run. It's the FDIC's
- 21 preference to try and have the failed company, to
- the extent it's in a bridge, raise it's own

- 1 funding, but in the short run, there is money
- 2 available. It is not unlimited immediately. The
- 3 FDIC is able to borrow 10 percent of the value of
- 4 the assets on the most recent financial statements
- of the failed company, and shortly after that.
- 6 But in any event, within 30 days the
- 7 FDIC can borrow based on the fair value of the
- 8 assets available for repayment in the failed
- 9 company. That's a fairly broad definition, but it
- does not include assets which are not part of the
- 11 estate. There's still a lot of calculation.
- 12 Generally, it's intended that the FDIC get a
- fairly small amount initially, and when it gets to
- 14 10 percent, and then when it can make a showing of
- 15 the assets that are available for repayment. When
- 16 the Treasury get more in our initial determination
- for CCP resolutions, it appears that because IM
- 18 would be included in the
- 19 percent calculation, and then probably
- 20 not, at least currently, in the 90 percent. The
- 21 10 percent and the 90 percent may be very similar
- 22 numbers, meaning that they would be a fair

- 1 limitation on the amount that could be borrowed
- 2 for a CCP resolution.
- 3 And one of the tenents of Dodd-Frank, of
- 4 course, is that there will be no taxpayers losses
- 5 involved with these resolutions, so there are
- 6 several ways that the Act insures that.
- 7 The first, which I just discussed, is
- 8 there is a limited amount that the FDIC as
- 9 receiver can borrow from the Treasury.
- 10 Second of all, in the priority scheme,
- 11 the OLF is treated as DIP financing would be in
- 12 bankruptcy, and is repaid as priority making its
- 13 repayment extremely likely.
- 14 However, if all else fails, there's the
- 15 requirement that the FDIC assess the GSIB
- industry, those companies that are designated
- 17 under Title 1 to be assessed by the FDIC and make
- 18 payments back to insure that the OLF is repaid in
- 19 full.
- 20 MR. TEMPLETON: I am going to talk a
- 21 little bit about international engagement. And
- 22 I'll start out by just mentioning, I guess, that

- 1 my Chairman Grover on a couple of occasions has
- 2 noted that we really have an ongoing process among
- 3 key jurisdictions to work to develop relationships
- 4 that really will serve to foster the basis for
- 5 cooperation in the event of failure of a GSIB.
- 6 And this really has been a major priority for the
- 7 FDIC over the past couple of years.
- 8 So, we really think of international
- 9 engagement to address obstacles to GSIB resolution
- in three primary ways: Bilateral, multilateral,
- 11 and institution specific.
- 12 So what does this mean? Bilateral work
- includes really our great involvement with the
- single Resolution Board, or SRB, and that extends
- to the ECB or European Central Bank.
- 16 It also includes our close involvement
- 17 and regular engagement with the U.K., the European
- 18 Banking Union member states such as France and
- 19 Germany, as well as Switzerland and Japan.
- 20 The multilateral work includes our work
- 21 with the Financial Stability Board, or FSB, which
- really is coordinating important work to develop

- 1 guidance for banks, insurance company center
- 2 Counter Parties or CCPs in the space of resolution
- 3 planning. And as you can imagine, we're, of
- 4 course, quite involved with those particular
- 5 efforts.
- 6 With respect to institution specific
- 7 efforts, the Crisis Management Groups, or CMGs,
- 8 are really pivotal to the communications among
- 9 home authorities as well as key host authorities
- in terms of really drilling down into the
- 11 resolutions actions and building out the details
- of implementing a resolution plan, and trying to
- 13 avoid reflexive ring fencing.
- I'll say just one thing now regarding
- information sharing agreements because I think
- we'll cover that a little bit more in Segment 3.
- 17 But I would like to discuss a joint process that
- 18 we've developed with our colleagues at the Federal
- 19 Reserve Board for outreach with respect to the
- 20 Title 1 plans. And this is really to insure that
- 21 we're responsive to our colleagues at other
- agencies, and are able to provide them with

- 1 feedback and analysis on the plans themselves, as
- well as facilitating access to the plans where the
- 3 agencies have a bona fide interest in a particular
- firm, and are either a home or host authority.
- Just to give a few example on the
- 6 bilateral side, earlier this year, we participated
- 7 in a number of exercises including a table top
- 8 hosted by the authorities in Switzerland, as well
- 9 one in Germany.
- 10 With our European counterparts, we have
- both formal and informal working groups with the
- 12 European Commission, and the Single Resolution
- Board, or SRB, and this really includes engagement
- 14 at all levels of the organization including staff
- 15 secondments.
- Turning to the U.K., which, of course,
- is very important to the U.S. in the sense that
- all of our, if you look at our GSIBs, you know,
- 19 the majority of their asset are outside the U.S.,
- or held in the U.K. The FDIC is really built upon
- 21 the efforts of our principal level exercise that
- we conducted in late 2014 with principals on all

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1 the U.K. Regulatory bodies, as well as the U.S.,
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- and we really continue to work very closely with
- 3 them building on that effort with weekly and
- 4 monthly calls to engage on a variety of cross
- 5 border resolution planning efforts.
- 6 And then, lastly, the FDIC hosted a
- 7 bilateral exercise with authorities in Japan to
- 8 discuss cross border resolution issues including
- 9 funding and liquidity models, continuity of access
- 10 to FMI, (inaudible) protocol and some other key
- 11 issue.
- 12 In terms of multilateral outreach, I'll
- touch on just a couple of issues with which the
- 14 FSB is involved. With respect to the maintenance
- of critical functions and resolution, there are a
- 16 couple of work streams I'd like to mention.
- 17 First, the FDIC is co-chair of the FSB's
- 18 Cross Boarder Crisis Management Group for
- 19 Financial Market Infrastuctures. And I believe
- 20 Chairman Massad, I think mentioned that earlier,
- 21 this group is really doing very important work
- 22 considering guidance with respect to the

- 1 resolution of the CCP in the event of the material
- 2 financial distress or failure of the CCP.
- 3 Another work stream is considering the
- 4 issue of continuity of access to financial market
- 5 infrastructures. Specifically, this is concerned
- 6 with issues related to maintaining access to the
- 7 critical services of FMIs during the resolution of
- 8 a GSIB itself to support the, excuse me, the
- 9 payment clearing and settlement activities of the
- 10 GSIB.
- 11 The FDIC also co-chairs the bail in and
- 12 execution of work stream, which is considering
- issues related to valuation, securities issuance,
- and so forth, really getting into the details of
- 15 how that process would work.
- 16 And then finally, the internal TLAC
- 17 Working Group is working to develop guidance based
- on the FSB Term Sheet that was issued late last
- 19 year.
- 20 Going on to institutions specific
- 21 engagement, the Crisis Management Groups, we have
- 22 established CMGs for our seven GSIBs, and have

- 1 identified the key host jurisdictions, which means
- 2 have CMGs for Bank of America, GPMC, Bank of New,
- 3 York, Mellon, Citigroup, Goldman, Morgan Stanley,
- 4 and State Street. And in addition to these GSIBs,
- 5 we've also established a domestic CMG for Wells
- 6 Fargo.
- 7 Beyond the GSIBs, we've also established
- 8 CMGs for the two Global Systemically Important
- 9 Insurance Companies, in this case, AIG, and
- 10 Prudential.
- 11 And then finally, we're evaluating CMGs,
- 12 potentially one or more, for systemic cross
- borders Central County Parties, and I think we'll
- 14 probably talk about that in the next segment a
- 15 little bit.
- And then just one last comment, I guess,
- 17 with respect to CMGs in general. For the past
- 18 couple of years, we've actually had the firms
- 19 participate for a half day in the CMGs, and I
- think that's been a really positive development to
- 21 that, that particular effort, and they generally
- 22 send in staff to present on a few issues related

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1 to, that are fairly topical that were extending at
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- 2 that point talking about GSIB resolution. And,
- 3 you know, prior topics included things like their
- 4 global funding and liquidity plans, the global
- 5 communication plans, and resolution, and so forth.
- I think that's the end of our --
- 7 MR. BANDMAN: Before we go into the
- 8 second presentation, we thought we would see if
- 9 there are any questions from the members of the
- 10 Committee about the -- the first presentation from
- 11 the FDIC. I'll start with one question.
- 12 You know, the Chairman had alluded,
- 13 Commissioner Bowen, about some interconnectedness,
- and, obviously, one of the elements of the
- 15 relevance of a GSIB resolution to CCP resolution
- has to do with the critical services that these
- 17 banks provide to CCPs, and I would be interested
- in now the FDIC thinks about, you know, the
- impacts of a GSIB resolution in terms of the
- 20 relationship to continuity and services to a CCP,
- 21 custodian, settlement, or otherwise.
- 22 MR. STARKE: So from a legal standpoint,

- we're talking about receiver that hasn't been
- 2 created, and, you know, I couldn't make any
- 3 commitments on their behalf. Obviously, these are
- 4 systemic institutions by definition. That's why
- 5 we're dealing in Title 2, so that I think there
- 6 are some policy concerns that might need to be
- 7 raised, and I'd defer to her about those.
- 8 MR. BANDMAN: Herb?
- 9 MR. HELD: Under our single point of
- 10 entry strategy that the FDIC has put forward, the
- 11 top tier holding company in one of these
- institutions would be placed into receivership.
- 13 And the operating companies would be able to stay
- open and operate business as usual.
- The debt equity at the parent level
- 16 would be left behind in the receivership, so it
- 17 would basically have a balance sheet consisting of
- its investments, debt (inaudible) of it's
- 19 subsidiaries, and on the liability side, it would
- 20 basically have zero.
- 21 So it would be well capitalized at the
- 22 parent. They'd be able to use that source of

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1 strength to convert existing debt from their
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- 2 subsidiaries into equity to recapitalize the
- 3 subsidiaries, and that's the ideal situation.
- 4 If a subsidiary is hopelessly insolvent,
- 5 provides no value to the group, then we wouldn't
- 6 be able to support it from the parent because it
- 7 wouldn't make any economic sense, and it would
- 8 have to go into its own resolution regime.
- 9 So one good things about the U.S. GSIBs
- is that they do have a fairly robust level of debt
- 11 at the parents. The parents holding companies are
- 12 relatively clean. Hopefully, over time they will
- 13 become cleaner, with the Federal Reserves proposed
- 14 regs.
- So the single point of entry is feasible
- if losses are not beyond the loss
- 17 (inaudible) capacity of the
- 18 corporation.
- MR. STEIGERWALD: Otherwise a question
- 20 -- oh, I see. Marcus.
- 21 MR. STANLEY: So two questions. One is
- in terms of the Title 1 Living Will process, it's

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1 my understanding that there's a lot of emphasis
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- 2 there on making sure that the resolution planning
- 3 process provides for adequate liquidity for the
- 4 company as it goes into bankruptcy in order to
- 5 maintain critical operations.
- 6 Could you talk a little, does that
- 7 intersect at all with how a failing clearing
- 8 member, would a failing clearing member in
- 9 bankruptcy be expected to have any capacity to
- 10 provide liquidity still to a clearhouse, or how is
- 11 that planned for?
- MR. HELD: I mean, part of their
- 13 liquidity planning is to estimate the amount of
- 14 liquidity that they would need to keep their
- memberships in the financial market utilities
- 16 going. So it can be hard to operate one of these
- 17 institutions smoothly unless they have access to
- 18 the markets, and the markets are going to require
- 19 them to post their collateral, and meet their
- 20 market call.
- 21 So within, in the plans, they are
- 22 working with all the CCPs to figure out kind of

- 1 their needs, and figure that into their living
- wills and their liquidity calculations as to who
- 3 much liquidity they would have to have at the time
- 4 of failure.
- 5 So definitely, keeping the access to
- 6 financial market utilities is a very important
- 7 part of the living wills.
- 8 MR. STANLEY: And that might actually
- 9 prevent them from defaulting in some sense, at
- 10 lease to the clearing house.
- 11 MR. HELD: Yeah, if their projection is
- 12 right, they should have sufficient liquidity on
- hand to prevent them from defaulting.
- MR. STANLEY: And just a quick second
- 15 question. In terms of the credit line in Title 2,
- 16 the Treasury liquidity line, what exactly is
- included as an asset of the CCP that could be
- 18 loaned against? You mentioned IF.
- MR. STARKE: So it's a fairly aggressive
- definition. It's basically assets that are owned
- 21 by the institution, so assets that are held in
- 22 trust would not be included, and to the extent,

- 1 you know, assets were ring fenced by another
- jurisdiction, they wouldn't be included, but
- 3 everything else that could be deemed an asset
- 4 would be valued and would be included.
- 5 MR. STANLEY: Including memberships?
- 6 MR. HELD: Sure. I mean, we will a
- 7 evaluation process, and I'm not exactly sure
- 8 they're worth or would be in that situation, but
- 9 they would definitely be included.
- 10 MR. STEIGERWALD: Any other questions
- 11 before we proceed to the next part of the
- 12 discussion?
- 13 Seeing none, why don't I turn it back to
- 14 the panelists?
- MR. BANDMAN: Great. Thanks. And can we
- bring up the other presentation and go to slide 3.
- Well, that's happening.
- 18 So first of all, on behalf of DCR, my
- 19 colleagues and my fellow presenters, we would like
- 20 to thank Commissioner Bowen and her staff for
- inviting us to present, as well as Chairman
- 22 Massad, and Commissioner Giancarlo for their

- 1 support of the work, important work of the Market
- 2 Rise Advisory Committee.
- You know, I'd like to thank the FDIC,
- 4 Herb, Chuck, and Pen for the preceding
- 5 presentation on GSIB resolution, and their
- 6 collaboration with us on the presentation we're
- 7 about to go through on DCO resolution.
- 8 And we also are very appreciative of the
- 9 very collaborative important work on CCP
- 10 resolution that we're working on with the FDIC
- 11 both domestically and internationally.
- 12 And finally, I'd also like to thank my
- 13 colleague, Bob Wasserman, as well as the staff of
- the DCR, DCR, Division of Clearing and Risk and
- 15 FDIC, who assisted in working on today's
- 16 presentation, including Kirsten and Andrea
- 17 Goldsmith.
- 18 Finally, if we could just go briefly to
- 19 slide 2. Oops, no, that's 3. Yeah. Just the
- 20 disclaimer. The views expressed today are soley
- 21 those of the presenters. I'm sure that goes for
- 22 my FDIC colleagues as well, and the information is

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1 not necessarily the view of the agency or any
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- 2 departmental presentation.
- 3 So if we could go to Slide -- perfect.
- 4 Thank you. So CCP resolution is an important and
- 5 timely topic, and I'm very pleased that we are
- 6 having today's meeting. And much of the dialog
- 7 today (inaudible) to the discussion from members
- 8 of this Committee after the presentation.
- 9 You know, as was pointed out earlier,
- 10 Chairman Massad referred to the 3 Rs. In addition
- 11 to resolution, there is CCP resilience and
- 12 recovery. You know, we very much hope to never be
- in a position where we actually have to implement
- all the important coordination and planning that's
- 15 being discussed today.
- 16 CCP resilience has been and remains a
- 17 core critical priority of the CFTC, as well as
- other regulators in the international community.
- 19 That by in itself has been and could be the
- 20 subject of many presentations, but, obviously, is
- 21 not the subject for today, but we do note it's
- importance, including the ongoing day-to-day work

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of risk surveillance and risk management done by
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       the CCPs, as well as by the clearing members, and
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       by regulators, including our surveillance branch.
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       There's important work being done around the world
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       on martin methodology and stress testing. The CPM
                      (inaudible), FSB, and other groups,
 6
                      and the focus on CCP resilience is
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 8
                      critical.
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                 And again, as has been noted, the work
10
       on resolution, although there is an element of
11
       continuity, it's separate from, but bears an
12
       important relationship to the work on CCP recovery
13
       rules, CCP recover plans, and I will not that CCP
14
       recovery rules and plans has been a major focus of
       our division of clearing and risk, and will be a
15
16
       major focus for the remainder of the year, and we
17
       expect to be providing some public guidance on
       recovery rules and recovery plans in the not too
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19
       distant future that we hope will inform this
       debate.
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                 Turning now to the focus of today's
21
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presentation at the Market Risk Advisory

- 1 Committee, the slide, if we could stay with Slide
- 2 3 for a few minutes, few moments more, we'll go
- 3 through, first of all, as a background, some of
- 4 the international agreements regarding CCP
- 5 resolution including the, some important
- 6 documents, they key attributes published in 2011,
- 7 the FMI Annex published in 2014. We'll also talk
- 8 about international development of strategies, the
- 9 U.S. Statutory framework, some of the
- 10 coordination we're doing together, and then we'll
- 11 eventually go to some of the kind of current
- issues and challenges.
- But I do think it's important before we
- 14 get into kind of today' issues that there be some
- 15 focus on kind of the context, and actually how
- 16 much has already been agreed, and how much
- 17 important work has already been done in the topic
- 18 of DCO or CCP resolution, resolution planning and
- 19 strategies.
- 20 And to really delve deeply into the
- 21 challenging issues today requires the appreciation
- of that foundation. And, you know, I was

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1 searching as we were preparing for this, this
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- 2 presentation for an analogy to this, and at least
- 3 the one I came up with was first year of law
- 4 school in property class, and, you know, not to
- 5 diminish the extreme importance of that, but, you
- 6 know, we jumped in property class immediately into
- 7 the most tricky edged situations, the law against
- 8 perpetuities, life and being plus 21 years, and
- 9 all the intricacies of what that meant, and, you
- 10 know, we sort of jumped into that, but without
- 11 really establish there's such a body of developed
- 12 understanding, important work that's been over the
- 13 years.
- 14 And so as we tackle the important
- challenges that remain, I think it's very
- 16 important to understand te context around it. So
- 17 people realize we're not just starting from
- nowhere, but there's an enormous amount of work
- 19 that's been done to get us to the point where we
- are, and I think that's one of the things I hope
- 21 everybody will take away from that.
- 22 So if we could go on to Slide 4 briefly,

- 1 key attributes. This was work that was done in
- the kind of the, primarily in the central banker
- 3 and Prudential regulator focusing on financial
- 4 institutions with, I think, a primary focus on
- 5 banks.
- 6 But then if we go to Slide 5, there's a
- 7 document, the FMI Annex, and we're going to be
- 8 talking a lot about that in the beginning of
- 9 today's presentation. I'm going to give a brief
- 10 overview, and then I'm going to turn it over to my
- 11 colleague, Bob Wasserman, to do a bit of a deeper
- 12 dive into that.
- But that's a very, very important
- 14 document for folks to read and understand because
- it informs the core of what we all talk about.
- And so that is something, a document that was
- 17 published in October of 2014 actually by Financial
- 18 Market Infrastructures. It includes not just
- 19 CCPs, but other type of infrastructures, you know,
- 20 such as trade, data repositories, among others,
- but, and yeah, there was a big focus on CCPs.
- The constituents who worked on that

- 1 included international prudential regulators such
- 2 as, you know, the FDIC, central bankers, and
- 3 market regulators, so it represented an enormous
- 4 effort. It was chaired by Paul Tocker, who at the
- 5 time was Deputy Governor of the Bank of England.
- 6 And building on the key attributes, it was issued,
- 7 really, it was designed as guidance for national
- 8 authorities, yet also with cross border
- 9 cooperation and implications for a CCP resolution
- in mind.
- 11 And among the many important, high level
- 12 principals, goals, and objectives that were agreed
- in the FMI Annex included, your know, what are the
- objectives of CCP resolution? What is the scope
- of the work of CCP resolution? What should be
- 16 powers and authorities be in the resolution, and
- 17 the resolution authority context? What are some
- of the principles around the, the considerations
- 19 around the time of entry into resolution? How
- 20 should FMI contracts be treated in resolution?
- 21 What sort of information sharing should there be
- 22 among regulators? And what kind of resolution

- 1 planning should take place at the authority and at
- 2 the FMI level?
- 3 So as some of the work that's been today
- 4 that will be discussed in further detail is
- 5 delving into some of the strategy, some of the
- 6 technical aspects, how do we fine tune some of
- 7 those, how we reach agreement. It's very
- 8 important for all of us to bear in mind that a lot
- 9 of consensus and mutual understanding has been
- 10 reached on these issues.
- 11 And with that, I'll turn it over to my
- 12 colleague to take us through the FMI Annex in more
- 13 detail.
- 14 MR. WASSERMAN: Thank you, Jeff. And so
- as Jeff was saying, there were quite a number of
- 16 entities that worked together to come up with the
- 17 FMI Annex. I should note that there was a great
- deal of coordination between the folks working on
- 19 the FMI Annex and resolution, and CPMI IOSCO work
- on recovery that was published at the same time.
- 21 And that, of course, is because as
- 22 Chairman Massad alluded to earlier, there is a

- 1 really tight relationship between recovery and
- 2 resolution. And I'll talk a little bit more about
- 3 as we talk about some of these highlights for FMI
- 4 Annex.
- 5 And so the objectives set forth in that
- 6 FMI Annex are financial stability, of course,
- 7 which is always the key consideration, but as
- 8 well, continuity of critical FMI functions, which
- 9 is quite important financial stability, and as
- 10 well, avoiding exposing taxpayers to loss. And
- 11 we'll talk a bit more about that later.
- 12 And what the Annex establishes is that
- an effective resolution regime, this is what we're
- trying to accomplish, is one that achieves
- 15 continuity and timely completion of critical
- 16 payment clearing, settlement and recording
- 17 functions.
- 18 And timely, of course, in the context of
- 19 an FMI, and specifically a central counter party,
- is a really demanding standard because,
- 21 essentially, CCPs need to continue functions
- 22 everyday. And so it requires a very high standard

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of planning and understanding in order to allow
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- 2 the CCP to do what it needs to do, which is to
- 3 have continuous operation, and as well, timely
- 4 settlement of obligations, and as well, continuous
- 5 access of participants to collateral. And we'll
- 6 talk a little bit more about that later.
- 7 Go to 7 please. Now, in terms of the
- 8 timing of entry into resolution, I should note
- 9 here that this is when a resolution authority
- should be able to put a CCP into resolution. And
- so this is not saying and at this point you point
- 12 you must put an entity into resolution. Indeed,
- one of the basic tenents is that resolution is a
- 14 discretionary decision. That is to say, it
- doesn't happen automatically.
- And, of course, FDIC colleagues had
- 17 explained the whole key turner process, and so
- 18 what we have here is then when a authority should
- 19 be able to put the entity into resolution. And
- 20 speaking as well to some of the issue that Kim had
- 21 raised earlier.
- 22 And so one possibility is recovery

- 1 measures are exhausted, and have failed to return
- 2 the FMI to both viability and continuing
- 3 compliance with legal and regulatory requirements,
- 4 or if they are not reasonably likely to be able to
- 5 do that within the time frame required.
- Now, on one hand, I should note that in
- 7 order to get here, and this is alluding to some of
- 8 the discussion we had at the end of the last
- 9 panel, in order to get here, first, there would
- 10 have had to be a failure of an entity with
- 11 extraordinarily large exposures. Almost certainly
- going to be one of those GSIBs.
- To the extent that as was alluded to in
- 14 the last panel, there would be a goal to keep the
- operating entities ongoing, and to keep, and to
- 16 maintain their access to FMIs.
- Well, in order to maintain excess to a
- 18 Central County Party, you must timely complete all
- of your obligations, which means you will not have
- 20 defaulted. And so, in other words, one
- 21 requirement of our being here is that despite that
- 22 planning, there was, in fact, a default.

1	In other words, not only was there,
2	essentially, a failure of one or more GSIB, but
3	the relevant resolution authorities had decided
4	either not to intervene, or to intervene, but not
5	to follow the plan of maintaining continuous
6	access.
7	And so again, a very, this sort of goes
8	to that whole tail of the tail point. We're here
9	because it's our duty to analyze this, and to be
10	sure that we cover all possibilities. But this
11	goes to how unlikely some of these possibilities
12	are.
13	Moreover, remember that CCPs are subject
14	to the PFMI, and certainly for member defaults
15	must address comprehensively any potential credit
16	loss. So in other words, the
17	(inaudible) that has been alluded
18	to before, that is what is required
19	in terms of pre-funded resources
20	that the CCP is holding in its
21	hands.
22	But in addition, under the PFMI, the CCP

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is required to address comprehensively any
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- 2 potential credit loss. Now, that is going to be
- 3 based on both pre-funded and committed resources,
- 4 but, yes, and we'll talk a bit more about this
- 5 later, just as in the insolvency counterfactual,
- 6 at the very, very end, one probably is looking at
- 7 gains based haircutting, otherwise known as
- 8 variation margin haircutting.
- 9 Let's go to 8, please. So the powers of
- 10 the Resolution Authority, as was alluded to
- 11 before, the Resolution Authority is going to step
- into the shoes of the entity. And so, in other
- words, it would have the power to enforce
- 14 unexhausted obligations of clearing members to
- make cash calls, as well as to either accept
- 16 positions of the defaulting participant, if those
- are powers are, in fact, in the rules of the CCP,
- 18 certainly, the power to right down equity, gains
- 19 based haircutting, and tariff.
- 20 Let's go to 9. Now, I want to very
- 21 clearly delineate the difference here between
- gains based haircutting on the one hand, and

- 1 initial margin haircutting on the other.
- I know in many ways they, there is,
- 3 either way, it's pain. And, you know, pain is
- 4 pain, to be sure. But I think both doctrinally,
- 5 legally, there are some extraordinarily important
- 6 differences.
- 7 And so on the one hand, the Annex says
- 8 that engaging VM haircutting must respect to the
- 9 rules of the FMI and the hierarchy of claims under
- 10 the insolvency regime.
- 11 The requirements for initial margin
- haircutting are more stringent yet. Only where
- initial margin is not insolvency remote, where
- it's consistent with the legal framework, and
- where it's consistent with the FMI rules.
- 16 And speaking, I can speak with respect
- 17 to the U.S. Arrangements. Initial margin is
- 18 remote from insolvency. Writing down initial
- 19 margin is not consistent with the legal framework,
- 20 and it's certainly not consistent with any of the
- 21 rules of any of the DCOs.
- 22 And so initial margin haircutting is

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1 quite simply in the U.S. off the table. I think
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- 2 that is true in a number of other jurisdictions as
- 3 well, but I am speaking specifically with respect
- 4 to the U.S.
- I would note gains based haircutting is
- 6 in many ways the insolvency counterfactual.
- 7 Obviously, it's important that there be limits
- 8 there, and that's something as well that we are
- 9 looking at in terms of things like recovery.
- 10 Let's go to 10. The Annex is aware, or
- 11 manifests an awareness, of the systemic concerns
- 12 around things like partial tear-up. And so in
- 13 considering whether to do that, the Resolution
- 14 Authority is directed to consider the impact on
- both mismanagement of the participants and
- 16 financial stability.
- 17 As was alluded to, I think, in the last
- 18 panel with respect to banks, one very real
- 19 possibility is to transfer the CCP to a bridge, or
- its functions to a bridge.
- 21 Going to 11. The Annex as well
- 22 encourages CMGs for FMIs that are systemically

- 1 important in more than one jurisdiction. And I
- 2 should note that there is presently a survey going
- 3 on being conducted by CPIM IOSCO, and the results
- 4 of which will be tabulated and turned over to the
- 5 relevant FSB Group, which is the FMI Cross Border
- 6 Crisis Management Group, to assess which
- 7 jurisdictions consider which CCPs to be
- 8 systemically important, and, thus, the tabulation
- 9 will reveal things about where FMIs are
- 10 systemically important in more than one
- jurisdiction, and as well, the importance of
- 12 recovery and resolution planning.
- And, finally, and I know I'm running out
- of time, on 12, the Annex talks about the
- importance of (inaudible) assessments, and as
- well, the importance of making information
- 17 available.
- 18 And with that, I'm going to turn over to
- 19 the FDIC colleagues for 13.
- 20 MR. STARKE: Okay. I mean, you could
- 21 certainly join in here, Bob. We're talking about
- the FMI CBCM. It's an FSB group that consists of

- 1 members from all the G20 countries I think, has
- 2 five or six U.S. members, including Bob and
- 3 myself.
- 4 You know, we've done some basic work.
- 5 We've met here in Washington in December. We met
- 6 in March in Amsterdam, and a couple of weeks ago
- 7 in London, put together a long background paper
- 8 kind of setting out what the issues are with CCP
- 9 resolution, and now are working on a discussion
- 10 note that, hopefully, will be available for
- industry comment towards the end of the summer.
- 12 Ultimately, there's a hope that there
- will be a longer guidance paper put out for
- 14 comment at the end of the year on the various
- 15 topics of interest of CCP resolution. Certainly,
- I think it's fair to say we're far from total
- agreement within the group. Frankly, Bob and I
- agree on more things than a lot of my Foreign
- 19 Resolution Authority colleagues do.
- 20 So there's still much to be discussed,
- 21 and I think it will be extremely helpful to get
- input from the industry at the end of the summer,

- 1 and then again at the end of the year.
- 2 MR. STARKE: Anything you want to add,
- 3 Bob? All right.
- 4 MR. WASSERMAN: No.
- 5 MR. STARKE: All right. Thank you.
- 6 Then let's move to the statutory framework for
- 7 DCOs. Obviously, the primary insolvency regime for
- 8 a DCO is the Bankruptcy Code in which case the
- 9 FDIC would have no involvement, which would be
- grand, but my understanding is this is limited to
- only Chapter 7, actual liquidation and bankruptcy.
- 12 And just to be clear, CCPs are not even
- if designated under Title 8 of Dodd-Frank, they're
- 14 not subject to the living will process of Title 1,
- the goal of which is to get large systemic
- 16 financial companies to be resolvable under
- 17 bankruptcy. That is not a goal for DCOs or CCPs
- in general.
- 19 There are significant criteria that have
- 20 to be met in order to a Title 2 liquidation, one
- of which is that Title 2 would have a better
- 22 result than bankruptcy, and I think given the

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1 current state of the Bankruptcy Law, that's a
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- 2 relatively low bar.
- We certainly believe that DCOs, FMU's in
- 4 general, are subject to Title 2. Only financial
- 5 companies can be resolved under Title 2, and
- 6 whether your financial company is based on
- 7 definitions supplied by the Federal Reserve,
- 8 always their preference that we not say that
- 9 anything would be (inaudible) too until it
- 10 actually is and a decision is made, but I think
- it's reasonable to say that the CCPs clearing
- 12 activities are financial in nature.
- So assuming that Title 2 applies, you
- can see the four sub bullets at the bottom:
- 15 Create a bridge; transfer assets, provide OLF
- 16 funding, and enforce contracts, including the
- 17 rulebook. Sounds very similar to my discussion of
- the rules under Title 2 for GSIBs, and then, of
- 19 course, the process would be exactly the same.
- Want to jump in?
- 21 MR. WASSERMAN: Quickly. I just will
- note, as Pen alluded to, under Chapter 7, a DCO

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1 would be a commodity broker, and basically under
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- 2 the Bankruptcy Code a commodity broker cannot
- 3 enter Chapter 11 reorganization. It would have to
- 4 go through a Chapter 7 liquidation which means, of
- 5 course, it's ability to continue to provide its
- 6 critical function would end.
- 7 MR. STARKE: Thank you, Bob. And moving
- 8 on to 15, I front ran this a little bit talking
- 9 about the resolution of a DCO to say it would have
- 10 to be determined at the time whether it was a
- 11 financial company. We certainly believe that
- 12 clearing activities are.
- 13 And I think, frankly, this second bullet
- 14 came from you, Bob. The notion is that there is a
- discussion of complying with some of the
- liquidation provisions of Chapter 7 and bankruptcy
- 17 that relate to DCOs, and it's hard to imagine that
- even Congress would have put that in if they
- 19 weren't contemplating DCOs being liquidated under
- 20 Title 2 (inaudible) Liquidation Authority. So
- 21 that's the purpose of that.
- 22 And I think it makes good sense.

- 1 Thanks, Bob. And defer I would defer to Herb.
- 2 MR. HELD: The FDIC and CFTC have worked
- 3 together extensively on resolution, on the issues.
- 4 Last year, we executed a memorandum of
- 5 understanding on information sharing, and we've
- 6 got a number of interagency exercises.
- 7 Bob is a frequent visitor to our
- 8 conference rooms, and we have learned a lot from
- 9 him in our planning exercises. And, also, we've
- 10 worked together with Bob on presentations to the
- 11 FOC, the Financial Stability Oversight Council.
- MR. BANDMAN: Okay. If I could just add
- one thing. I think, also, we, really, as I
- mentioned at the outset, you know, greatly
- 15 appreciate the collaborative relationship we have.
- You know, it's, we have this structure in the U.S.
- 17 Where the CFTC is the kind of authority with
- 18 respect to recovery, and the FDIC is the
- 19 resolution authority. Other jurisdictions don't
- 20 necessarily have that structure. And,
- 21 fortunately, we had a very collaborative
- relationship both domestically, as well as when we

- 1 work with our international counterparts, and that
- 2 is really a very important thing to have because,
- 3 you know, recovery and resolution, you know, the
- 4 planning and kind of the rules in the CCP rule
- book are a bit of a continuum, but it's one we
- 6 greatly value and appreciate.
- 7 MR. WASSERMAN: And going to 17, and so
- 8 as part of this planning that we've been
- 9 discussing, SIDCOs, as well, which is the
- 10 Systemically Important DCOs, and as well those
- 11 entities that have opted into that regime have to
- maintain viable plans for recovery or orderly
- 13 wind-down.
- 14 And as we've been discussing here, there
- is a very close relationship between the recovery
- plans, and resolution planning both in terms of,
- in terms of avoiding, frankly, resolution, but as
- 18 well in terms of having a full range of power, of
- 19 things that the FDIC could do if they had to step
- into the shoes of a CCP.
- 21 And so part of that coordination that
- Jeff was referring to has been discussions around

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1 recovery planning and discussions around the
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- 2 recovery plans of the individual entities.
- In addition, we have a rule that says
- 4 that the SIDCOs have to have procedures providing
- 5 both CFTC and FDIC with information that may be
- 6 necessary for that planning, and, indeed, the DCOs
- 7 have been engaging in a great deal of stakeholder
- 8 consultation concerning development of recovery
- 9 plans.
- 10 And I know that's been a very
- 11 fascinating set of discussions because, of course,
- 12 considering what might happen in these sort of
- 13 tail of a tail of a tail events, is not fun. But
- I think it has been a very healthy process, and I
- think a lot of progress has been made. Thanks
- MR. WASSERMAN: Going to 18? And so as
- we've been saying, there is a important
- 18 relationship between recovery and resolution.
- 19 There is a clear boundary though. So as we've
- 20 been discussing, resolution happens when and if,
- 21 at least in the case of DCOs in the U.S., when and
- 22 if the keys are turned.

- 1 And so, there is, in fact, a clear
- 2 boundary. During recovery, the CCP remains in
- 3 control. Once those keys are turned, the FDIC
- 4 would be stepping in. And so that is, I think, a
- 5 very important and clear boundary so that you know
- 6 where you are.
- 7 MR. STARKE: So with regard to timing,
- 8 this is an issue that we've given a lot of
- 9 discussion to with out FSB Group.
- 10 You know, Kim, I think you set it up
- 11 well. You know, the goal is not to go in too
- 12 early. In the unlikely event that this ever
- 13 happened, I, of course, wouldn't be able to prove
- that we didn't go in too early because one we're
- in, we're in, and otherwise, that's just the
- 16 counterfactual.
- 17 But there's no question that I think for
- 18 all resolution authorities the best resolution is
- 19 the one that doesn't happen.
- 20 And even if you look at some of the
- 21 proposals around the world, say, reserving the
- last cash call for the resolution authority, you

- 1 know, that's only a presumptive notion, and I
- think in all circumstances, if the resolution
- authority took a look and saw, well, there's one
- 4 more cash call left. I could really use that in
- 5 resolution. If the view was that that cash call
- 6 would restore those CCPs to viability, I think in
- 7 all cases that would be allowed to happen in
- 8 recovery, and there would be no resolutions.
- 9 So I think it's particularly important
- 10 for resolution regimes that don't provide
- 11 temporary public financing there is gonna be more
- need to go in and have cash calls available.
- 13 You know, as we've discussed, under
- 14 Title 2, there is the ability to provide OLF on a
- temporary basis, and should give us more
- 16 flexibility in timing.
- 17 So, you know, we're looking at the FDIC
- 18 for as much flexibility as possible, obviously, to
- 19 avoid resolution if necessary. On the other hand,
- if it's clear at any point that either (a)
- 21 recovery won't work, or that the recovery is
- leading to a lack of financial stability, the

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1 resolution authority will need the ability to go
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- in earlier in the waterfall, and that's kind of
- 3 the way we're looking at it now.
- 4 MR. WASSERMAN: So we've talked a lot,
- 5 including in the very first session, about
- 6 incentives. And one thing is quite critical here,
- 7 which is that in developing resolution strategies,
- 8 and as we've discussed, that's a lot of the work
- 9 that's going on right now both domestically and
- internationally, it's important to be sure that
- 11 the strategy, you know, you want the strategies to
- 12 be effective, but you also want to be careful of
- the incentives that you set.
- 14 And, certainly what you don't want to do
- is set a resolution strategy which incentivizes
- 16 clearing members to say, well, maybe I'm not going
- 17 to participate actively in that auction, because I
- don't, maybe that would bring this thing into
- 19 resolution, and I might have some advantages from
- 20 that.
- 21 And so these are calculations that need
- 22 to be made in undertaking and in developing the

- 1 resolution strategies which affects a lot of what
- 2 we're discussing here.
- 3 MR. STARKE: So I have not been asked to
- 4 talk about incentives, but I did want to make the
- 5 point that no one wants an incentive for clearing
- 6 members to go into resolution, but, you know,
- 7 there are several ways to deal with that.
- 8 Obviously, getting rid of the incentive is one
- 9 way, but providing incentives to stay in recovery
- 10 would counterbalance that, and then, of course,
- 11 providing incentives to avoid resolution would
- 12 also be a factor.
- 13 So just briefly on that. I want to talk
- 14 a little bit about the differences between DCOs
- 15 and banks. As far as resolution planning is
- 16 concerned, you know, I mentioned earlier the
- 17 living will process is not applicable to DCOs, but
- the recovery process in which the CFTC and the
- 19 FDIC have been engaging in I think will be very
- 20 helpful to the FDIC in it's resolution planning.
- 21 You know, the first issue, of course, is
- 22 understanding the company, and we've had the

- 1 benefit of working with the CFTC. We are actually
- 2 mentioned in their recovery plan rules, which we
- 3 greatly appreciate.
- 4 If I can go off topic for a second, it's
- 5 kind of Ironic that pursuant to the statute in
- 6 Title 2, there's really no legal reason for having
- 7 the CFTC involved in a DCO resolution. But I
- 8 thin, you know, at the FDIC we would realize that
- 9 we were fools if we did not partner with them
- 10 every step of the way in the resolution, and, you
- 11 know, we're very fortunate to have a good working
- 12 relationship now to help us build resolution plans
- so we would have an idea of where to start if this
- 14 ever came about.
- So the resolution planning is a little
- 16 different, but I think the result will be the
- 17 same. But, you know, obviously, the big
- difference between DCOs and banks in resolution
- 19 planning is the loss absorbing capacity.
- 20 Banks by their nature, bank holding
- 21 companies issue a lot of long-term debt, are
- required to have TLAC now, and, you know, where

- 1 the losses fall is much clearer in the banking
- 2 industry. You know, from a resolution
- 3 perspective, it would certainly be better that
- 4 DCOs had more loss absorbing capacity. Obviously,
- 5 the impact on business as usual clearing costs are
- 6 a factor there.
- 7 So I think those are the, the primary
- 8 differences.
- 9 MR. WASSERMAN: Again, one would note
- 10 that, (inaudible) called TLAC, in fact, CCPs do
- 11 have some very significant loss absorbing
- 12 capacity. Specifically, the cover two pre funded
- guarantee fund is a very important part of loss
- 14 absorbing capacity as are cash calls, and, indeed,
- to the extent one looks at it as a subordination,
- the gains based haircutting is as well loss
- 17 absorbing capacity.
- 18 And so there is, you know, I've
- 19 sometimes been of the view, especially when we
- 20 look at things like the pre funded guarantee fund,
- 21 that actually TLAC is actually something that
- 22 almost started with CCPs because that kind of

- 1 mutualized default resource is something that
- we've had, you know, for many, many decades.
- MR. BANDMAN: Just to add to that. I
- 4 mean, some ways you can look at a CCP as 100
- 5 percent TLAC. You know, it's there completely to
- 6 provide loss absorbing capacity and mutualization.
- 7 And there is another consideration
- 8 present with regard to CCPs where it's a bit
- 9 different from a bank in that their fundamental
- 10 characteristic is that, you know, the CCP, you
- 11 know, it does, there is risk in a CCP. It's job
- is, you know, it's job is managing risk as opposed
- 13 to taking on risk because it has directional
- 14 positions.
- 15 And, you know, to be balanced against
- 16 the question of, you know, kind of how much loss
- 17 absorbing capacity should there be in a CCP, and
- 18 who should provide it, you know, there's a kind of
- 19 a moral hazard issue where those who are
- 20 introducing the risk, you know, can, you know, it
- 21 needs to be looked at that they are the ones who
- 22 are bearing the risk of loss. And if an entity

- 1 that's the one introducing the risk is the one
- 2 that's going to be the one that absorbs the
- 3 losses, then you have to look at what incentives
- 4 that creates for the parties that are taking the
- 5 risk in the market, which are a bit different from
- 6 the CCP.
- 7 MR. STARKE: But, Bob, just to be fair,
- 8 I was talking about loss absorbing capacity in
- 9 resolution, and to the extent you use a cash call
- 10 and recovery that's not loss absorbing for a
- 11 resolution. Honestly, if it's retained for the
- 12 resolution authority, that does have resources.
- MR. WASSERMAN: I just want to
- 14 reemphasize something we discussed before, which
- is that the importance of continuity of critical
- 16 functions, and given the time scale that DCOs and
- 17 other CCPs operate under, which is to say needing
- to operate literally every business day, that
- 19 emphasize the need for the very excellent
- 20 cooperation that we've had between ourselves and
- 21 our FDIC colleagues, because it is critical that
- you're almost basically taking the controls while

- the plane's still in the air. And, happily,
- there's been, as I think we've demonstrated here
- 3 today, significant cooperation, coordination, to
- 4 allow that to happen if ever, heaven prevent, we
- 5 needed to.
- 6 MR. HELD: So I guess I'll end on the,
- 7 congratulating ourselves on our regulatory
- 8 cooperation. I mean, it's very important for the
- 9 FDIC both in planning for the failure of a DCO,
- 10 and in our planning on, for the failure of a GSIB
- 11 itself. Because continuity of services from the
- 12 DCOs is vital to make sure that they will continue
- in resolution for a GSIB, and then working on the
- failure of a CCP which is, you know, is very
- difficult, (inaudible) to the bank resolutions.
- And on information sharing, the recovery
- 17 plans that the DCOs are preparing now act as
- 18 really our window into the operations of the
- 19 companies just like the living wills do on the
- 20 banks.
- 21 MR. STEIGERWALD: It seems that this
- 22 would be an opportunity for members of the

- 1 committee to ask questions, and I see we have one
- down here.
- 3 MR. LEWIS: Two questions. One sort of
- 4 bureaucratic. Is the team in FDIC that is working
- on the DCO resolution process the same that is
- 6 looking at how an FCM would be treated in a bank
- 7 resolution process?
- 8 And the more general question is just to
- 9 get very precise about whether FDIC has a view on
- 10 this, would it be expected that a bank going down
- 11 would have transferred, would have ported its FCM
- 12 customers prior to it reaching the resolution
- 13 phase? Or is it envisioned that the, that that
- would happen in resolution?
- Obviously, the timing of examples of FCM
- 16 problems have never reached to the scale of a
- 17 systemically important bank. And if the answer is
- 18 you haven't, that why I'm just curious.
- 19 MR. HELD: So all resolution planning
- 20 would be under my section. So we do both the
- 21 banks and the DCOs. Whether its clients would be
- 22 ported prior to resolution or after I think would

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depend on the circumstances. You know, if you
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- 2 have a GSIB that's in trouble, and kind of slowly
- 3 deteriorates, then they may be selling off
- 4 valuable parts of the company in order to raise
- 5 capital and reduce their asset size.
- 6 Things happen very quickly. It's
- 7 probably not be able to happen, and we'll have to
- 8 deal with the customers in resolution.
- 9 MR. WASSERMAN: I guess I would note
- 10 though to the extent that the FDIC comes in with
- 11 the single point of entry at the top and keeps the
- 12 FCM operating, then it seems to me there would not
- be, again, there would not be an FCM failure, and,
- thus, not necessarily a need to transfer anyone,
- assuming, again, the decision is to keep the FCM
- operating.
- 17 If the FCM were to be subject, on the
- other hand, to liquidation, then under Title 2,
- 19 the relevant proportion, the relevant provisions,
- 20 excuse me, of Sub Chapter of the commodity broker
- 21 provisions would be applicable.
- MR. STARKE: Well, and, of course, the

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1 possibility that companies that are subsidiaries
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- of company and receivership would self liquidate
- 3 is fairly great. But I would think there would be
- 4 less benefit to assuming that portability had
- 5 already taken place for our planning purposes. If
- 6 it has, I think that's great, but I think we'd
- 7 want to plan --
- 8 MR. LEWIS: What do the living wills
- 9 suggest, if that's public? Do they, because they
- 10 must address that in terms of the approach that
- 11 the banks will take.
- MR. STARKE: In general, they talk about
- 13 solvent wind down in bankruptcy for their broker
- 14 dealers and FCMs. So they basically are thinking
- that customers are going to want to move their
- 16 accounts, and that they're not going to be engaged
- in new business, so it's a matter of how quickly
- 18 can they either sell the customer base, or arrange
- 19 to have the customers ported to another
- 20 institution.
- 21 MR. STEIGERWALD: Kim?
- MS. TAYLOR: Thank you, gentlemen, for

- 1 your discussion today. I was glad to hear,
- 2 actually, anytime a regulator or a potential
- 3 resolution authority acknowledge that it's
- 4 important for a resolution not to preempt
- 5 recovery, and it's also important for a resolution
- 6 not to create incentives that undermine recovery.
- 7 I think those are good statements to hear.
- I do have a question and a, I guess your
- 9 key process. It looks like in Title 2, there was a
- 10 provision made for the entities that are subject
- 11 to Title 2 to have the primary supervisor of those
- 12 entities participate in the decision about putting
- 13 those entities into resolution.
- 14 And so the SEC is there if it's a broker
- dealer, the insurance authorities are there if
- 16 it's an insurance company, and the Federal Reserve
- 17 is there if it's a bank. But if this process were
- intended to apply to CCPs, it seems that there's a
- 19 very important branch of that chart that includes
- 20 the CFTC that is missing, and I have a concern
- about that on a couple of levels.
- 22 One is that it amounts to resolution

- 1 without representation, which is, you know, a
- 2 little bit un-American, but I also find that it is
- 3 resolution that's lacking kind of the balance of
- 4 power that would come from the primary
- 5 supervisor's view, and the potential resolution
- 6 authority's view, and it seems that in the other
- 7 cases there needs to be agreement, and it seems
- 8 that that protection is, is missing in this case,
- 9 which leads me to wonder if the, if Congress
- 10 actually intended this process to apply to CCPs
- 11 why the protection isn't there.
- MR. STARKE: So there are so many things
- 13 that I've been led to wonder about since I started
- 14 reading Dodd-Frank.
- Our analysis of the statute is a little
- 16 different, and I would make one correction. You
- said the Fed was there because of bank holding
- 18 companies.
- The Fed's there because they're the Fed.
- 20 They're always there. So, and we think that's
- 21 just great.
- 22 But our analysis is that in the

- 1 insurance industry, and at the broker dealer
- 2 industry there are different resolution regimes.
- 3 You know, the state resolution for insurance
- 4 companies and SIPIC, and for those reasons, the
- 5 primary federal regulator was brought in.
- 6 There are -- well, first of all, you
- 7 know, you don't have to be designated under Title
- 8 1 to be subject to Title 2. If the systemic asset
- 9 manager were to fail this Friday, they would be
- 10 put into Title 2 and the SEC would not be
- 11 involved.
- So I don't think it's a question of, you
- 13 know, having the primary federal regulator there.
- 14 It has to do with the insolvency regimes. But as
- I said, I don't think the FDIC could be more
- dedicated to working with the CFTC if it were, you
- 17 know, specifically in the statute. Clearly, they
- 18 need to be involved.
- 19 You know, at the end of the day, it's a
- 20 decision about financial stability, so the
- 21 condition of the CCP is a factor, but there are
- others.

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1 But I don't think Congress intended to
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- 2 exclude CCPs because the CFTC was not a key
- 3 turner.
- 4 MR. STEIGERWALD: Richard.
- 5 MR. MILLER: Yeah. Yes, Robert. I have
- 6 more or less a question that was similar to Kim's
- 7 about the authority issue because I've noted
- 8 academic literature that has argued that
- 9 resolution authority does not apply to DCOs, and
- 10 I'm wondering if, Robert, you doing anything to
- 11 counter that argument in the atmospherics?
- MR. WASSERMAN: So I have noted some
- 13 academic literature myself. I've even noted
- 14 academic literature that says that Bankruptcy Code
- does not apply to DCOs.
- 16 First Amendment is very strong, and
- folks are free to say whatever they want however
- 18 misguided it might be. And so I would note just
- 19 again for the record that it is very clear that
- 20 the Bankruptcy Code applies to DCO's. That they
- 21 fit very clearly within that statutory frame work.
- 22 Similarly, with respect to Title 2, and

- we did not burden this group with a point-by-point
- analysis of how you get there, but, basically, the
- 3 activities that DCOs and other CCPs undertake are,
- 4 in fact, financial in nature, and fit within the
- 5 various regulations that the Fed under 4K, and the
- 6 FDIC under, basically, Title 2 and somewhat
- 7 mimicking 4K did as financial in nature.
- 8 And again, for those who say, well, wait
- 9 a minute, though. There's nothing in Title
- 10 that explicitly mentions DCOs, so how
- 11 could they be (inaudible), or even with a
- 12 structural argument, as Kim was referring to, but
- as Pen noted before, when you look, and this time
- 14 we did get straight down to the subsection level,
- 15 210M mentions member property under Subchapter 4
- of Chapter 7. Member property is solely relevant
- 17 to a clearing, a DCO, which is a commodity broker,
- and so, in fact, there is, I think, a very clear
- 19 congressional intent that DCOs are, in fact,
- 20 eligible under Title 2, else they would not have
- 21 mentioned member property which doesn't apply to
- 22 anyone else in the world.

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1 MR. STEIGERWALD: Thank you. Let me
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- 2 turn the discussion back to Petal.
- MS. WALKER: In keeping with our agenda,
- 4 I'd like to thank Robert Steigerwald for leading
- 5 the last two panels, and I'll turn to Commissioner
- 6 Bowen for closing remarks.
- 7 COMMISSIONER BOWEN: This was a great
- 8 discussion, and I really do want to thank the
- 9 guest panelists today, particularly, the members
- 10 from the FDIC for coming today. It's a tough
- 11 topic, resolution. Preferably, we won't need it,
- but it's best for us to plan for it in any event.
- But, Susan, thank you. I know Tom just
- 14 left. Want to thank Tom and the subcommittee for
- 15 all of your work. And Chairman, would you like
- 16 to say anything? Okay.
- With that, everyone travel safely, and
- 18 thank you so much again.
- 19 MS. WALKER: The meeting is adjourned.
- 20 MRAC members, you do have some paperwork, so if
- 21 you can submit those to me if you have it, that
- 22 will be great. Thank you.

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4	public in and for the District of Columbia, do
5	hereby certify that the forgoing PROCEEDING was
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7	my direction; that the witnesses were sworn to tell
8	the truth under penalty of perjury; that said
9	transcript is a true record of the testimony given
10	by witnesses; that I am neither counsel for,
11	related to, nor employed by any of the parties to
12	the action in which this proceeding was called;
13	and, furthermore, that I am not a relative or
14	employee of any attorney or counsel employed by the
15	parties hereto, nor financially or otherwise
16	interested in the outcome of this action.
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